H1 2021 - January - June

RESULTS PRESENTATION

30th July **2021**



acciona

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The definition and classification of the pipeline of the Energy division of the ACCIONA Group, headed by Corporación Acciona Energías Renovables, S.A. ("ACCIONA Energía"), which comprises both secured and under construction projects, highly visible projects and advanced development projects, as well as other additional opportunities, may not necessarily be the same as that used by other companies engaged in similar businesses. As a result, the expected capacity of ACCIONA Energía's pipeline may not be comparable to the expected capacity of the pipeline reported by such other companies. In addition, given the dynamic nature of the pipeline, ACCIONA Energía's pipeline is subject to change without notice and certain projects classified under a certain pipeline category as identified above could be reclassified under another pipeline category or could cease to be pursued in the event that unexpected events, which may be beyond the ACCIONA Energía's control,



KEY HIGHLIGHTS H1 2021

Successful execution of ACCIONA ENERGÍA IPO, solid financial position & positive FY 2021 outlook reiterated

SUCCESFULL IPO OF ACCIONA ENERGÍA...

17.25% stake sold @€8.8bn equity valuation

€1.5bn gross cash proceeds for ACCIONA

... WITH A SIGNIFICANT POSITIVE IMPACT ON ACCIONA'S DEBT POSITION

> Pro-forma net debt to fall to €4.3bn post ACCIONA Energía IPO

SOLID GROWTH RATES IN H1 2021 ACROSS ALL BUSINESSES

- > 29% increase in group EBITDA to €643m recovery to pre-COVID levels
- > Energy EBITDA up by 18% on contribution on new US assets; Infrastructure EBITDA up 76% on recovering construction business

HIGH VISIBILITY OF INFRASTRUCTURE AND PROPERTY DEVELOPMENT

> Total infrastructure backlog reaches a new record high of €17.4bn; the stock of pre-sales of housing unit amounts to 935, to be delivered in the next 24 months

INNOVATIVE ESG FINANCING

"DOUBLE IMPACT" FINANCING FRAMEWORK



Sustainability-linked Financing Framework

GHG Reductions + Local capabilities development + Access to energy

EU TAXONOMY ALIGNEMENT

- > 84% TOTAL CAPEX
- > 82% TOTAL EBITDA



FINANCIAL RESULTS HIGHLIGHTS H1 2021

		H1 2021 (€m)	% Chg. vs H1 2020		H1 2021 (€m)	H1 2020 (€m)
>	Revenues	3,555	17%) Net Investment	1,122	504
>	EBITDA	643	29%			
>	EBT	228	448%			
	of which Nordex contribution	-18			H1 2021 (€m)	H1 2020 (€m)
>	Attributable net profit	148	566%	Net Financial Debt	5,792	5,719

Strong growth across the Profit & Loss account with **stable net debt** before ACCIONA Energía IPO proceeds Group **pro-forma net financial debt** post-ACCIONA Energía net IPO proceeds would fall to €4.3bn



ESG RESULTS HIGHLIGHTS - H1 2021

People	30-Jun-21	30-Jun-20	% Vai
Workforce (nº)	38,967	35,741	9.0%
Executive and manager women (%)	21.6%	20.9%	+0.7pp
Workforce with disabilities in Spain (%)	3.5%	n.m	n.m
Accident frequency index - employees and contractors	2.2	1.9	15.8%
Accident severity index - employees and contractors	60.1	68.9	-12.8%
Social Impact Management projects (no.)	114	114	0.0%
Planet	30-Jun-21	30-Jun-20	% Va
CAPEX aligned with the low-carbon taxonomy (%)	84%	85%	-1.0pp
Renewable production (GWh)	12,557	12,104	3.7%
Avoided emissions (CO₂ million ton)	6.8	6.9	-1.49
Generated scope 1+2 emissions (CO₂ million ton)	0.088	0.063	39.7%
Renewable and recycled resources (%)	18%	9%	+9.0pp
Waste to landfill (million ton)	0.89	0.55	61.8%
Recovered waste (%)	74%	70%	+4.0pp
Water consumed (hm³)	2.7	2.2	22.7%
Treated water (hm³)	504	466	8.2%

ESG highlights

- Launch of the new Sustainability Master Plan (SMP) 2025 that adds "regeneration" to the "responsibility" and "resilience" dimensions of the two previous plans (3R approach)
- First Spanish electric utility to join The Climate Pledge. The company commits to achieve carbon neutrality by 2040
- Arranged €3.3bn syndicated facilities under innovative "double impact" ESG scheme

Evolution of key ESG indicators

- Higher women in executive and manager positions ratio increase in promotions especially in Energy
- The rise in the accident frequency index is due to the reactivation of work activity, which was limited in Q2 2020. Despite this, the severity has reduced. Security awareness has been an important factor to make the accidents less severe
- The increase in renewable generation is mainly due to new wind and photovoltaic facilities in the US, Mexico and Chile
- Emissions rose due to the consolidation of new construction businesses in Australia.
 Almost 50% were emitted at Western Sydney Airport project
- Waste sent to landfill has grown as some projects have excavated soils that were contaminated previously by a third party. These soils cannot be recycled, as specified by regulation, and were sent to landfills
- Water consumption has increased because of water-intensive activity in projects such as the E6 Ranheim-Vaernes road in Norway and the Western Sydney Airport



INVESTMENT BY DIVISION

(Million Euro)	Jan-Jun 21	Jan-Jun 20
Energy (1)	661	413
Infrastructure	143	49
Construction	102	23
Concessions	0	9
Water	31	8
Other Infrastructure Activities	10	8
Other Activities	277	22
Net Ordinary Capex	1,081	484
Property Development	113	20
Divestments	-72	0
Net Investment	1,122	504

Key highlights

Net ordinary capex amounted to €1,081m, most of it concentrated in Q1 2021

The Energy business represents 61% of the net ordinary capex of the group, including the new capacity installations and the acquisition of an 8.33% stake in ACCIONA Energía Internacional from KKR agreed in 2020

Infrastructure investments include the payment of the second instalment of Lendlease Engineering acquisition for €70m

Other activities include a **loan granted to Nordex**, which has been capitalized as equity in Q3 2021, for approximately €200m, as well as the **acquisition of Silence**, a motorcycle manufacturer, for €34m⁽²⁾

Investments in property development include the **acquisition of €51m of land** in prime locations in Madrid and Barcelona

Divestments include the collection of €72m from the sale of a portfolio of Spanish concessions agreed in Q4 2020

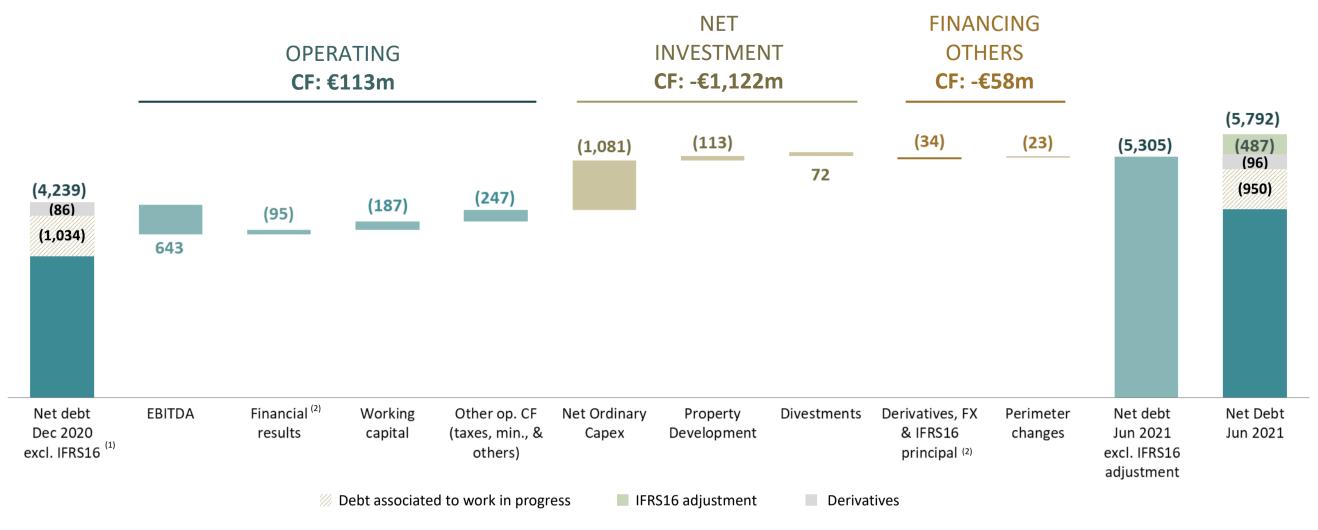
[.] Energy investment includes €404m of net ordinary capex and €258m of deferral capex

^{2.} Gross investment



NET DEBT EVOLUTION

Net debt reconciliation H1 2021 (€m)

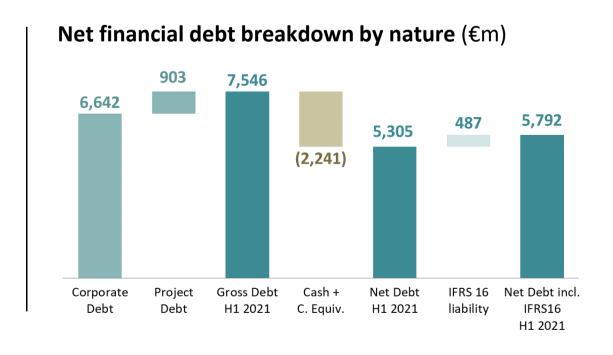


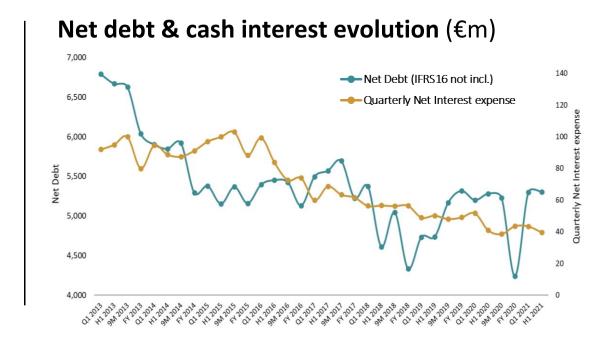
^{1.} IFRS16 adjustment as of December 2020 not included (€494m)

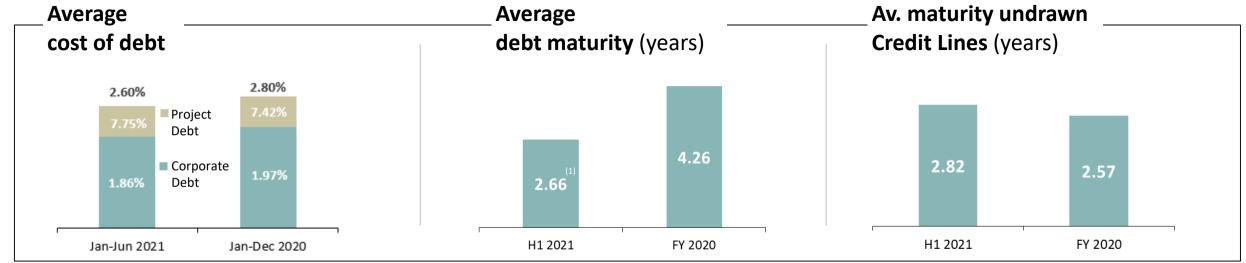
^{2.} IFRS16 lease payments: €60m of which €12m is reflected in Financial results (net interest) and €48m in Derivatives, FX & IFRS16 principal



NET FINANCIAL DEBT

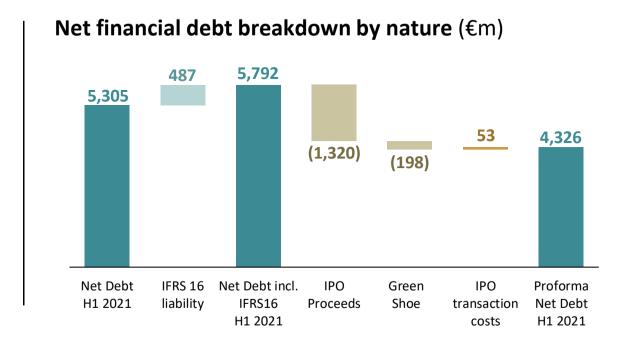








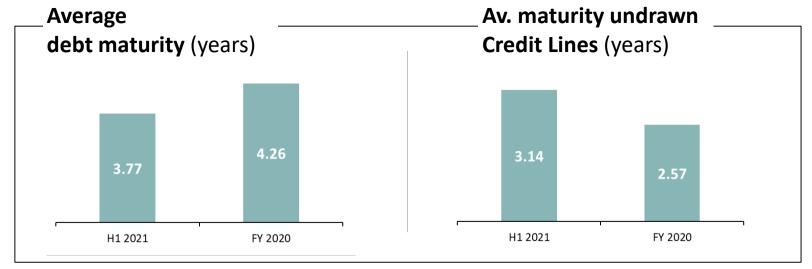
NET FINANCIAL DEBT - PROFORMA



IPO proceeds - in July 2021, ACCIONA completed the **sale of a 17.25% stake of ACCIONA Energía** for a total amount of €1,518m

Net of transaction costs, the **estimated net cash proceeds** for ACCIONA correspond to **€1,465m**

As a result, the **estimated proforma net debt position** as of 30 June post-IPO would amount to **€4,326m**



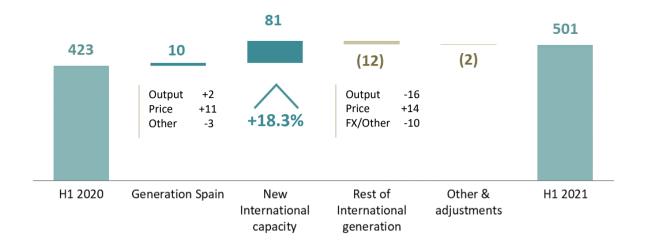


ACCIONA ENERGÍA OPERATING RESULTS

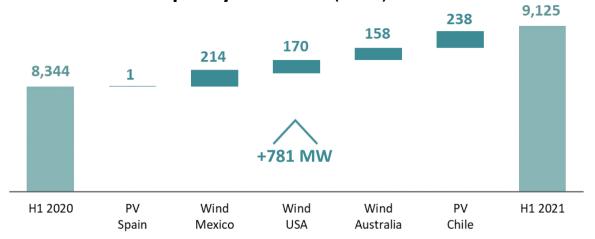
Key figures H1 2021

(Million Euro)	Jan-Jun 21	Jan-Jun 20	Chg. (€m)	Chg. (%)
Generation Spain	321	308	13	4.3%
Generation International	377	296	82	27.6%
Intragroup adjust., Supply & Other	343	241	101	42.0%
Revenues	1,041	845	196	23.2%
Generation Spain	196	185	10	5.6%
Generation International	305	236	69	29.2%
Intragroup adjust., Supply & Other	0	1	-2	-117.9%
EBITDA	501	423	78	18.3%
Generation Margin (%)	71.7%	69.9%		

EBITDA evolution (€m)



Consolidated capacity variation (MW)



Consolidated production variation (GWh)



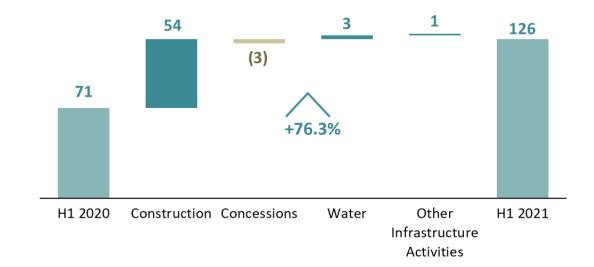


INFRASTRUCTURE

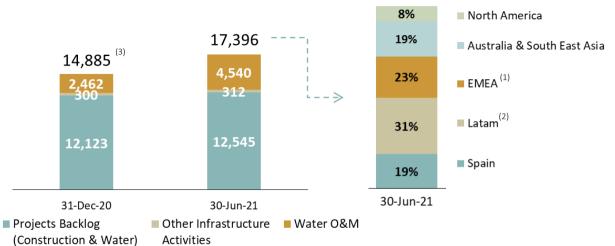
(Million Euro)	Jan-Jun 21	Jan-Jun 20	Chg.	Chg. (%)
Construction				
Revenues	1,598	1,283	315	24.6%
EBITDA	57	2	54	n.m
Margin (%)	3.5%	0.2%		
Concessions				
Revenues	20	37	-17	-44.9%
EBITDA	18	22	-3	-16.0%
Margin (%)	89.0%	58.4%		
Water				
Revenues	516	487	29	5.9%
EBITDA	44	41	3	6.4%
Margin (%)	8.5%	8.4%		
Other Infrastructure Activities				
Revenues	78	77	2	2.3%
EBITDA	7	7	1	12.9%
Margin (%)	9.4%	8.6%		
Revenues Consolidation Adj.	-17	-35	18	50.4%
Total Infrastructure				
Revenues	2,196	1,849	347	18.7%
EBITDA	126	71	54	76.3%

1. Spain not included

EBITDA evolution (€m)



Backlog (€m)



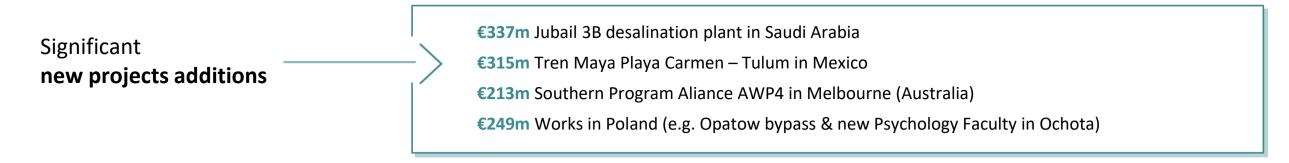
^{2.} Mexico included in Lata

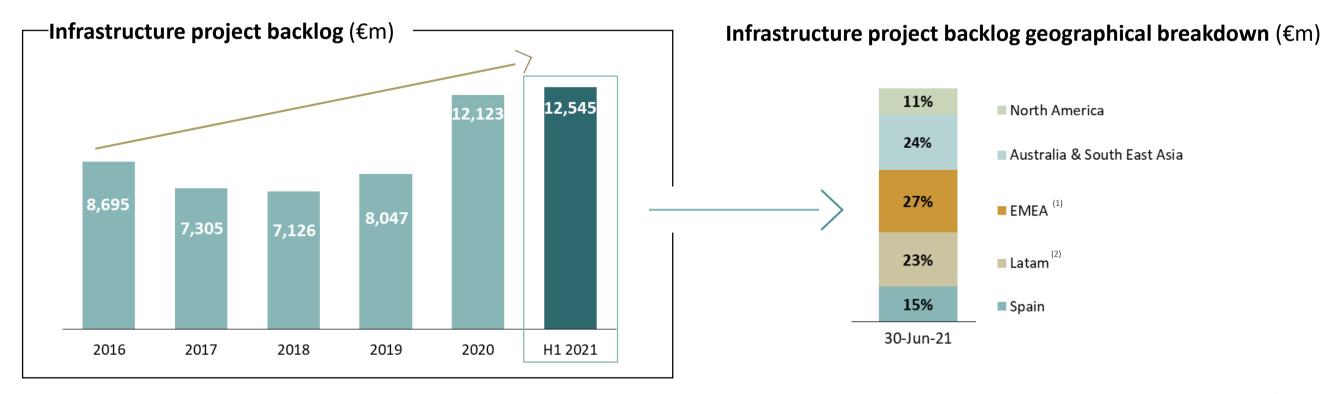
^{3. 2020} figure restated excluding Services' backlog reclassified to Other Activities



PROJECT BACKLOG REACHES A NEW RECORD HIGH

€2.4bn of new project awards in H1 2021







PROPERTY DEVELOPMENT

Land bank to deliver > 5,000 housing units in 5 years

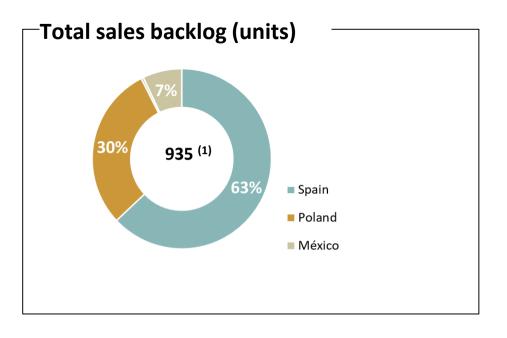
Property Development - Key figures H1 2021

(Million Euro)	Jan-Jun 21	Jan-Jun 20	Chg.	Chg. (%)
Revenues	39	85	-46	-53.8%
EBITDA	-8	10	-18	n.a
Margin (%)	-21.4%	11.6%		

Development in Spain Housing development Offices & Logistics Rental Properties Built to Rent (BtR)

Key drivers for H2 2021 & 2022

- Housing deliveries to accelerate: 244 deliveries expected for H2 2021, versus 156 in H1 2021
- 1,700 units under commercialization in Spain, Poland, Mexico and Portugal, out of which 55% are pre-sold
- Stocks of presales as of June 30, 2021: 935 units valued at €281m (80% in Sales contracts)
- In H1 2021, invested land valued at €51m in Madrid and Barcelona (426 units) and acquisition, in July 2021, of a land plot in Méndez-Alvaro (Madrid) to develop 450 units devoted to BTR
- **90,000 sq. m. of offices and logistics** under construction in Madrid & Barcelona, 74% in pre-lease agreements with tenants and final destination for sale





BESTINVER

Leading independent provider of comprehensive financial services

(Million Euro)	Jan-Jun 21	Jan-Jun 20	Chg.	Chg. (%)
Revenues	62	48	14	28.8%
EBITDA	34	26	8	29.5%
Margin (%)	54.5%	54.2%		

Key highlights

- €977m increase in Assets Under Management (AUM) versus December 2020, most of it driven by performance
- 82% of the AUM are invested in equities
- Successful launching of Bestinver Infra FCR Fund & positive contribution from Bestinver Securities





CONCLUDING REMARKS

IPO TO UNLOCK FULL GROWTH POTENTIAL OF ACCIONA ENERGÍA

> SIGNIFICANT IMPROVEMENT IN ACCIONA GROUP'S COST OF CAPITAL, BUSINESS & CREDIT PROFILE

NON-ENERGY BUSINESSES — EXCELLENT POSITION TO CONTINUE MAXIMIZING OUR CONTRIBUTION TO THE SUSTAINABLE TRANSITION

SUCCESSEUL €584M CAPITAL INCREASE AT NORDEX

> RESULTING IN A STRONGER BALANCE SHEET TO CAPTURE THE NET ZERO GROWTH OPPORTUNITY

GROUP EBITDA 2021 - OUTLOOK REITERATED (> 15% YOY)

2021 NET DEBT/EBITDA RATIO TO STAY COMFORTABLY BELOW 4X

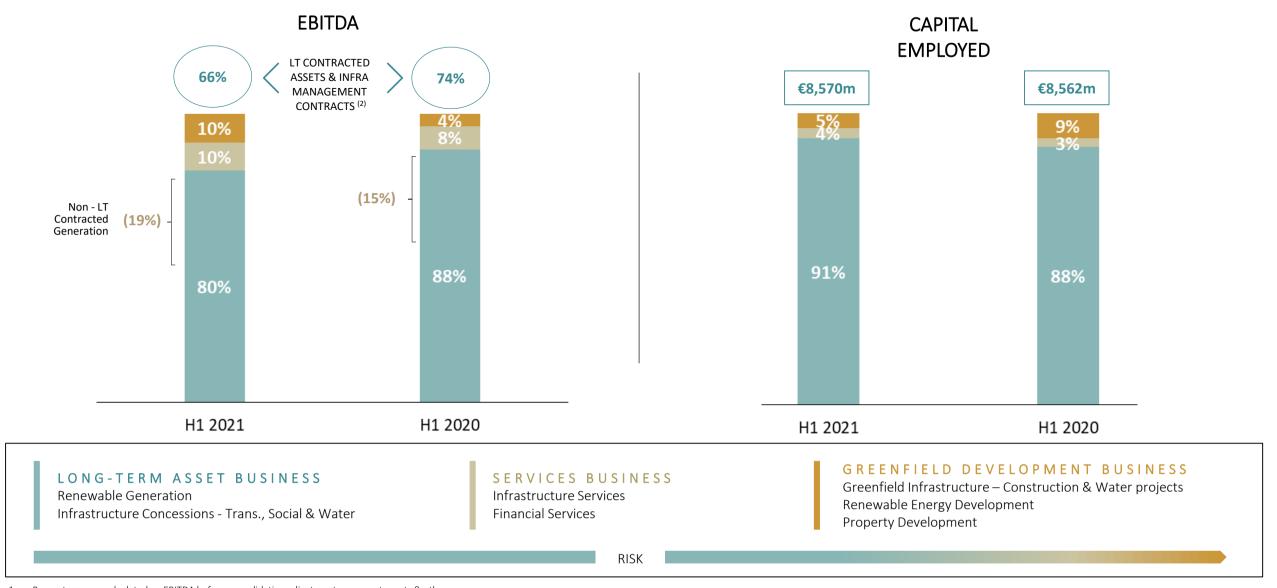


04

APPENDIX



EBITDA & CAPITAL EMPLOYED BY TYPE OF ACTIVITY

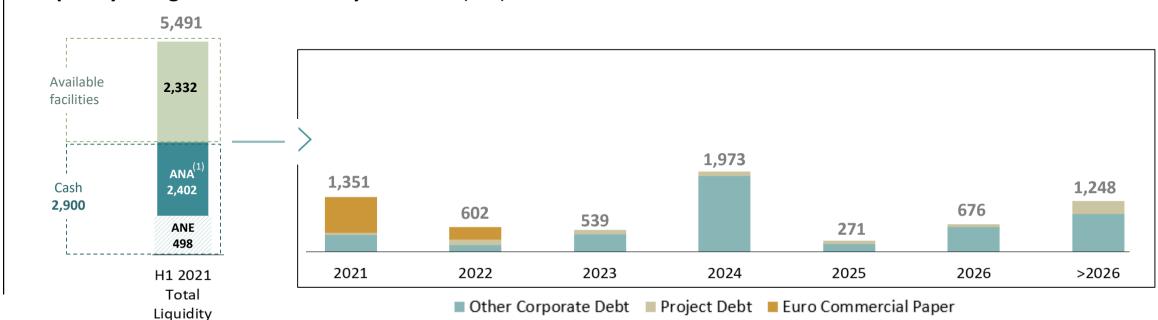


- 1. Percentages are calculated on EBITDA before consolidation adjustments, corporate costs & others
- 2. Renewable Generation excluding Non-LT Contracted + Infrastructure Concessions + Infrastructure Services
- 3. Capital Employed does not include the stake in Nordex

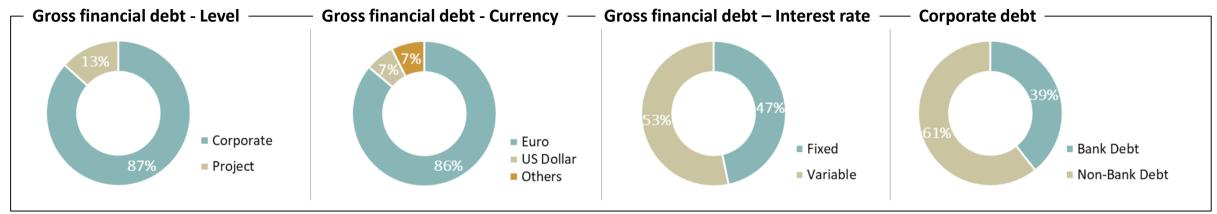


DEBT MATURITY & BREAKDOWN - PROFORMA

Liquidity and gross debt maturity schedule (€m)



Debt breakdown by nature





SCHEDULED CAPACITY ADDITIONS

Scheduled	Capacity Additions per
	vear (M/M/) (1)

						MW				year (N	1W) ⁽¹⁾		
Technology	Country	Asset name	% ANA stake	Total	Added YTD	Under const. Jun 2021	Start const. 2021	Start const. 2022	2021	2022	2023	2024	Details
Wind	Mexico	San Carlos	100%	198	145				145				Private PPA
Wind	Australia	Mortlake	100%	158	140				140				PPA with State of Victoria
Wind	Spain	Celada Fusión	100%	48		48			48				Private PPA
Wind	Spain	Pedregales	100%	18			18			18			PPA Portfolio
Wind	Australia	McIntyre Complex	70%	923			923			125	713	85	PPA with CleanCo for 40% of the production. ACCIONA will own 923 MW and build 103 MW for CleanCo. in advanced negotiations with offtaker-investment partners and working on additional PPAs
PV	Chile	Malgarida	100%	238	209				209				Private PPA
PV	Mexico	DG Guanajuato	100%	19				19		19			Private PPA
PV	Spain	Petra	45%	7		7			7				Green hydrogen project - Mallorca
PV	Spain	Lloseta	45%	9			9			9			Green hydrogen project - Mallorca
PV	Spain	Extremadura	100%	125			125			125			Private PPA
PV	Spain	Ayora	100%	86				86		86			Private PPA
PV	Spain	Bolarque I	100%	50			50			50			Spanish renewable auction
PV	Spain	Escepar y Peralejo Hibridación	100%	57				57		57			Spanish renewable auction
PV	Spain	Tarifa	100%	21				21		21			Spanish renewable auction
PV	USA	High Point	100%	125		125				125			Private PPA + ITC
PV	USA	Fort Bend	100%	315		315			49	266			Prospected PPA + ITC
PV	USA	Tenaska Portfolio ⁽²⁾	100%	765			125	640		210	555		Private PPA + ITC
Total				3,162	494	495	1,250	823	598	1,111	1,268	85	

[.] Capacity constructed, not equivalent to plant COD; subject to change depending on business development progress

^{2.} Tenaska Portfolio includes 3 projects. Madison to start construction in H2 2021



ENERGY - INSTALLED CAPACITY

Installed MW (30 June 2021)

	Total	Consolidated	Eq accounted	Net
Spain	5,677	4,452	593	5,014
Wind	4,738	3,514	593	4,078
Hydro	873	873	0	873
Solar PV	4	4	0	4
Biomass	61	61	0	59
International	5,511	4,672	358	4,314
Wind	4,006	3,804	48	3,217
CSP	64	64	0	48
Solar PV	1,441	804	310	1,049
Total	11,188	9,125	952	9,329



ENERGY - WIND, DRIVERS BY COUNTRY

Wind prices (€/MWh) (1) and Load factors (%)

	H1 2021		H1 2020	Chg. (%)		
	Av. price (€/MWh)	LF (%)	Av. price (€/MWh)	LF (%)	Av. price (€/MWh)	
Spain Average	59.7	26.0%	64.5	22.5%	-7.5%	
Spain - Regulated	70.7		79.3			
Spain - Not regulated	39.1		37.6			
Canada	56.5	30.9%	55.7	33.2%	1.3%	
USA (2)	94.3	21.6%	23.5	32.5%	301.9%	
India	47.4	23.0%	51.5	21.9%	-8.0%	
Mexico	54.4	35.9%	65.5	36.0%	-16.9%	
Costa Rica	98.4	65.8%	105.4	62.7%	-6.7%	
Australia	60.1	30.1%	59.1	31.4%	1.7%	
Poland	90.1	23.6%	72.3	31.1%	24.6%	
Croatia	108.1	34.0%	108.3	29.9%	-0.2%	
Portugal	87.6	27.1%	102.8	24.1%	-14.8%	
Italy	154.8	20.3%	116.3	18.6%	33.1%	
Chile	69.8	29.3%	59.0	33.7%	18.2%	
South Africa	78.6	27.3%	73.6	28.7%	6.8%	

Prices for consolidated MWs

^{2. 238}MW located in the US additionally receive a "normalized" PTC of \$25/MWh



ENERGY - OTHER TECHNOLOGIES, DRIVERS BY COUNTRY

Other technologies (€/MWh) and Load factors (%)

		H1 2021		H1 2020	Chg. (%)	
		Av. price (€/MWh)	LF (%)	Av. price (€/MWh)	LF (%)	Av. price (€/MWh)
	Hydro					
	Spain	53.3	29.0%	39.5	38.3%	34.9%
	Biomass					
	Spain	132.5	77.9%	122.7	86.9%	8.0%
	Solar Thermoelectric					
	USA	169.0	20.4%	182.4	19.6%	-7.4%
	Solar PV					
	South Africa	157.4	22.8%	147.6	22.9%	6.7%
	Chile	42.8	26.1%	72.2	21.5%	-40.7%
	Ukraine	127.3	9.9%	145.8	13.9%	-12.7%



CONCESSIONS – TRANSPORT & HOSPITAL CONCESSIONS BREAKDOWN

	Name	Description	Period	Country	ACCIONA	Status	Accounting method	Asset type
Road	A2 - Section 2	Remodeling, restoration, operation and maintenance of a 76.5km strech of an existing road between km 62 (A-2) and km 139 (border of province of Soria-Guadalajara). Shadow toll	2007 - 2026	Spain	100%	Operational	Global integration	Intangible asset
	Windsor Essex Parkway	Design, construction and operation of 11km highway connecting Windsor (Ontario - Canada) and U.S. Border (Detroit - Michigan)	2010 - 2044	Canada	33%	Operational	Equity method	Financial asset
	Toowoomba Second Range Crossing (Nexus	Design, construction and operation of 41km of the north ring road in Toowoomba (Queensland), from Helidon Spa to Athol, through Charlton. Availability payment (25 year operation from construction end)	2015 - 2043	Australia	20%	Operational	Equity method	Financial asset
	Puhoi to Warkworth	Finance, design, construct and maintain the new Pūhoi to Warkworth motorway. The Pūhoi to Warkworth project will extend the four-lane Northern Motorway (SH1) 18.5km from the Johnstone's Hill tunnels to just north of Warkworth.	2016 - 2046	New Zealand	10%	Construction	Equity method	Financial asset
~	Consorcio Traza(Tranvía Zaragoza)	Construction & operation of the streetcar that crosses the city (12.8km)	2009 - 2044	Spain	17%	Operational	Equity method	Both methods
	Concessionaria Linha Universidade	Construction of civil works and systems, provision of rolling stock, operation, conservation, maintenance and expansion of public transport services of Linea 6 - Laranja of Metro de Sao Paulo.	2020 - 2044	Brasil	88%	Construction	Equity method	Financial asset
	Sydney Light Rail	Design, construction and O&M of 12km rail line from Circular Quay via George Street to Central Station crossing Surry Hills to Moore Park, Kensington, Kingsford and Randwick. It includes operation of Inner West line	2014 - 2034	Australia	5%	Operational	Equity method	Financial asset
Port	Nova Darsena Esportiva de Bara	Construction & operation of the Roda de Bara marina. Revenues from moorings, shops & parkings (191,771m2)	2005 - 2035	Spain	50%	Operational	Equity method	n.m
Hospital	Hospital de Leon Bajio	Design, construction, equipment and O&M of the hospital (184 beds)	2005 - 2030	Mexico	100%	Operational	Global integration	Financial asset



CONCESSIONS – DETAILS OF WATER CONCESSIONS UNDER IFRIC12

Name	Description	Period	Country	ACCIONA	Status	Accounting method	Asset type
EDAR 8B	Construction, operation and maintenance of the wastewater treatment plant "08B Zone" of Aragon	2008 - 2031	Spain	100%	Operational	Global integration	Intangible asset
EDAR 7B	Construction, operation and maintenance of the wastewater treatment plant "07B Zone" of Aragon	2011 - 2031	Spain	100%	Operational	Global integration	Intangible asset
IDAM Javea	Construction, operation and maintenance of the sea water desalination plant in Javea	2001 - 2023	Spain	100%	Operational	Global integration	Financial asset
IDAM Fouka	Construction, operation and maintenance of the sea water desalination plant in Tipaza	2008 - 2036	Argelia	26%	Operational	Equity method	Financial asset
IDAM Ibiza -Portmany	Reconstruction, works operation and maintenance of the sea water desalination plant in San Antonio Portmany and Ibiza	2009 - 2024	Spain	50%	Operational	Equity method	Financial asset
PTAR Atotonilco	Construction, operation and maintenance of the wastewater treatment plant in Atotonilco	2010 - 2035	Mexico	24%	Operational	Equity method	Financial asset
WWTP Mundaring	Construction, operation and maintenance of the wastewater treatment plants in Mundaring	2011 - 2048	Australia	25%	Operational	Equity method	Financial asset
PTAR La Chira	Construction, operation and maintenance of the wastewater treatment plants in La Chira	2011 - 2037	Peru	50%	Operational	Equity method	Financial asset
IDAM Arucas Moya	Extension, operation and maintenance of the sea water desalination plant in Arucas / Moya	2008 - 2024	Spain	100%	Operational	Global integration	Intangible asset
Red de saneamiento en Andratx	Construction, operation and maintenance of the wastewater treatment plants in Andratx	2009 - 2044	Spain	100%	Operational	Global integration	Intangible asset
Port City Water	Design, construction, financing, operation and maintenance of a water treatment plant and storage reservoirs in Saint John	2016 - 2048	Canada	40%	Operational	Equity method	Financial asset
Sercomosa	Public-private company whose principal activity is the water supply to Molina de Segura	1998 - 2040	Spain	49%	Operational	Equity method	Intangible asset
Somajasa	Public-private company to manage integrated water cycle of public services in some relevant Municipalities of Province of Jaen	2007 - 2032	Spain	60%	Operational	Equity method	Intangible asset
Gesba	Water supply service in Andratx and Deiá (Mallorca)	1994 - 2044	Spain	100%	Operational	Global integration	Intangible asset
Costa Tropical	Integrated water cycle service in Costa Tropical (Granada)	1995 - 2045	Spain	49%	Operational	Proportional integration	Intangible asset
Boca del Rio	Integrated water cycle of public services in Boca del Rio (Veracruz)	2018 - 2047	Mexico	70%	Operational	Global integration	Intangible asset
Shuqaiq 3	Development, design, financing, construction, commissioning, operation and maitenance of SWRO plant	2019 - 2046	Saudi Arabia	10%	Construction	Equity method	Financial asset
Veracruz	Integrated water cycle of public services and wastewater treatment in Veracruz and Medellin	2016 - 2046	Mexico	100%	Operational	Global integration	Intangible asset
Los Cabos	Contract for Engineering, executive project, procurement, construction, start-up and operation of the Desalination Plant of Agua de Mar de Cabos San Lucas, municipality of Los Cabos	2021 - 2046	Mexico	50%	Construction	Equity method	Financial asset

H1 2021 - January - June

RESULTS PRESENTATION

30th July **2021**

