

ACCIONA

Company Overview

March 2023







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The definition and classification of the pipeline of ACCIONA, which comprises both secured and under construction projects, highly visible projects and advanced development projects, as well as other additional opportunities, may not necessarily be the same as that used by other companies engaged in similar businesses. As a result, the expected capacity of ACCIONA's pipeline may not be comparable to the expected capacity of the pipeline reported by such other companies. In addition, given the dynamic nature of the pipeline, ACCIONA's pipeline is subject to change without notice and certain projects classified under a certain pipeline category as identified above could be reclassified under another pipeline category or could cease to be pursued in the event that unexpected events, which may be beyond the ACCIONA's control, occur.



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COMPANY OVERVIEW



ACCIONA AT A GLANCE

Providing the state-of-the-art sustainable solutions of today while exploring the solutions for tomorrow

- Leading greenfield developer and operator of sustainable and regenerative Energy & Infrastructure assets
 Sustainability as our main strategic guideline
- Focus on the energy transition and the global megatrends for a zero-emissions world, with three group of activities:
 - ✓ Energy: one of the world's largest owners and operators of renewable generation assets
 - ✓ Infrastructure: expert in design, construction and operation of high-profile construction, water and concessions projects
 - ✓ **Other activities**: Property Development, Financial Services, Electric Urban Mobility & Others
- Listed in the Spanish Stock Exchange, constituent of IBEX-35 Spain's benchmark stock index ~€10bn mkt cap; ~€15bn EV; c.45% free-float
- **✓** Family-owned company with more than 100 years of history → Long-term focus & stable shareholder base
- **Global presence** → 56% of revenues from international markets
- ✓ Close to 50,000 employees in 55 countries
- Robust balance sheet > 2.5x Net debt/EBITDA ratio
 Capability to invest heavily in the enormous opportunities derived from the need to decarbonize the economy



A UNIQUE BUSINESS MODEL





acciona

25 YEARS OF SUSTAINABLE SOLUTIONS





Fort Bend County



Cunningham Texas

10m sqm. of houses, industrial, commercial or office buildings



Valdebeba:

6,000 kms of roads
600 major bridges



Cebu bridge Philippines

3,000 km of high-speed rail



Linha 6 underground,

85 water treatment plants managed



Al Khobar I desalination plant Saudi Arabia

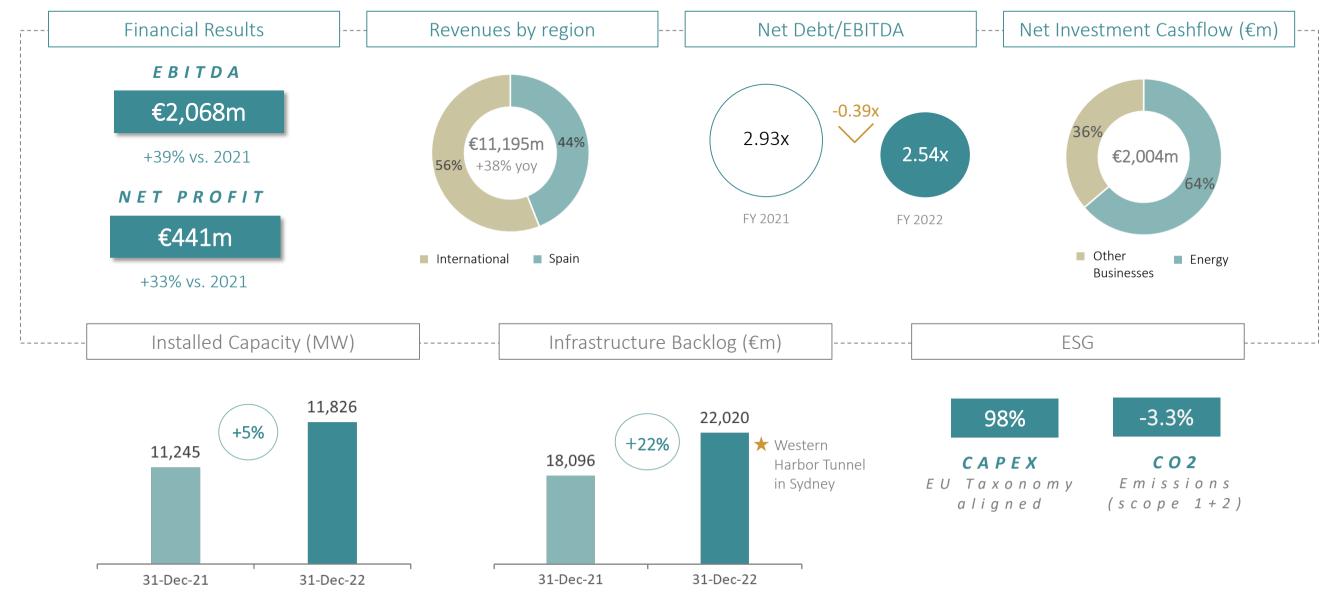
S.M.A.R.T INFRASTRUCTURES

Sustainability, Mitigation, Adaptation,
Resilience and Transformation

98% capex aligned to **European taxonomy**

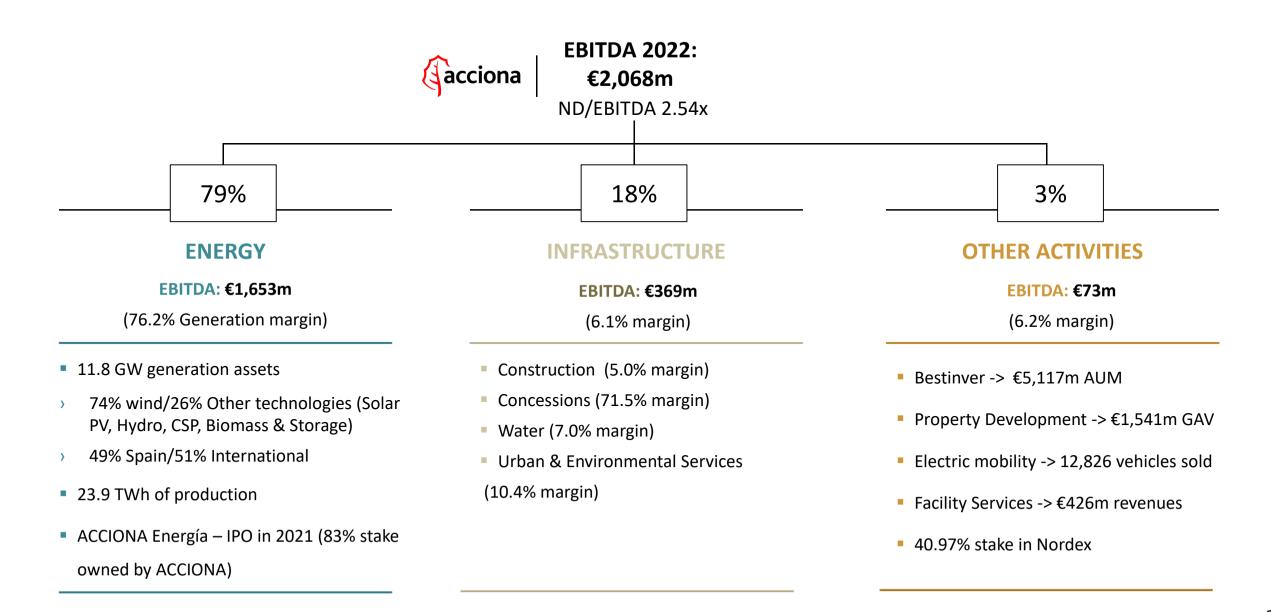


2022 HIGHLIGHTS





GROUP EBITDA MAINLY DRIVEN BY ENERGY





02

ACCIONA Energía



ACCIONA ENERGÍA - 82.7% stake owned by ACCIONA

A renewable energy & sustainability pioneer with 30 years track-record

LEADING INDEPENDENT RENEWABLE ENERGY PURE-PLAY

- > Pioneer in the large-scale deployment and operation of renewables across the globe
- > Global reach & technological diversification distinct competitive advantages
- > €4.4bn revenues and €1.7bn EBITDA in 2022
- ▶ Large, efficient & cashflow generative operating fleet, exclusively renewable 11.8 GW installed capacity
- > Highly-contracted, low-risk business profile 78% contracted output and 7-year residual contracted life
- > Strong focus on operational excellence and life extension of generation fleet unique approach

INDEPENDENTLY LISTED COMPANY - IPO AS ENABLER OF HIGHER GROWTH

- > Stand-alone subsidiary of ACCIONA Group (82.7%) successful IPO process completed on 1 July 2021
- Market cap (current) ≈ €12.1bn; Enterprise value ≈ €14.1bn
- > Strong commitment to Investment Grade credit ratings: BBB- by Fitch and BBB (high) by DBRS
- > ESG at the heart of our strategy and philosophy best-in-class ESG rating obtained after the first year trading, entering the most relevant stock market indices

DOUBLING SIZE PROFITABLY & PRESERVING A LOW RISK PROFILE

- > Targeting to reach 20 GW of total installed renewable capacity by 2025 and >30 GW by 2030
- > Targets supported by 19 GW of more mature development projects + 18 GW of early-stage pipeline
- > Strong results amplify capacity to fund growth unique balance sheet position and flexible funding model as key strategic advantage in evolving PPA and credit markets
- > Aiming at attractive and sustainable shareholder returns dividend payout of 25-50%, subordinated to investment plan & credit ratings







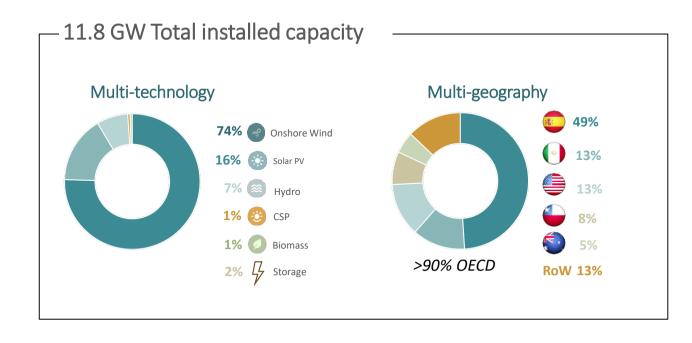
OPERATING FIGURES AT A GLANCE

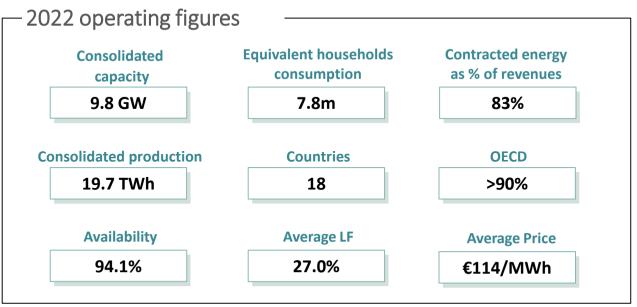
11.8 GW INSTALLED CAPACITY

23.9 TWh
TOTAL PRODUCTION

78% contracted output⁽²⁾

7 years average residual contracted life







GLOBAL REACH ACROSS 5 CONTINENTS

Presence in 18 countries & 11.8 GW of total installed capacity at December 2022

Total Installed capacity 11 8 GW

Total Consolidated capacity 99GW

+581 MW

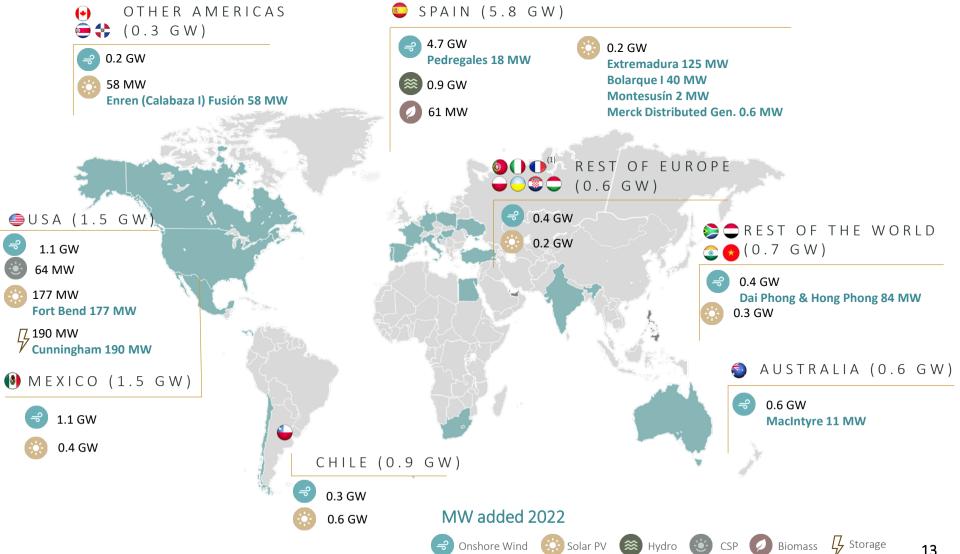
Net variation in total installed capacity in 2022 +715 MW

Net variation in total consolidated capacity in 2022

+706 MW

Total MWs added in 2022

Total Production 23,910 GWh Consolidated Production 19,657 GWh





FULLY INTEGRATED ACROSS THE VALUE CHAIN

PROJECT DEVELOPMENT

- Local hubs with global reach with a team of >100 people
- Project structuring capabilities:
 Tailor-made projects to
 optimize LCOE and maximize
 returns

ENGINEERING & CONSTRUCTION

- In-house capabilities
- Delivering high quality assets and optimizing LCOE
- Extensive experience in resource evaluation: Pioneer in methodologies and tools: team highly recognized by advisers and lenders for their technical knowledge across the globe

SUPPLY CHAIN

- Large scale purchasing power
- Strong relationship with Tier-1 OEMs
- Preferred client status with Nordex
- 1,619 Master Supply Agreements

O&M AND ASSET MANAGEMENT

- Higher availability than market standards
- >15GW managed through CECOER
- Predictive maintenance for 'infinite' useful life
- Advanced digital strategy

ENERGY MANAGEMENT

- Energy management tailored to client needs – premium product
- Preferred partner for large multinationals
- Multi-product offering and offtake solutions
- Top-4 global developer by corporate PPAs
- Pioneering ancillary services
- B2B expansion plan

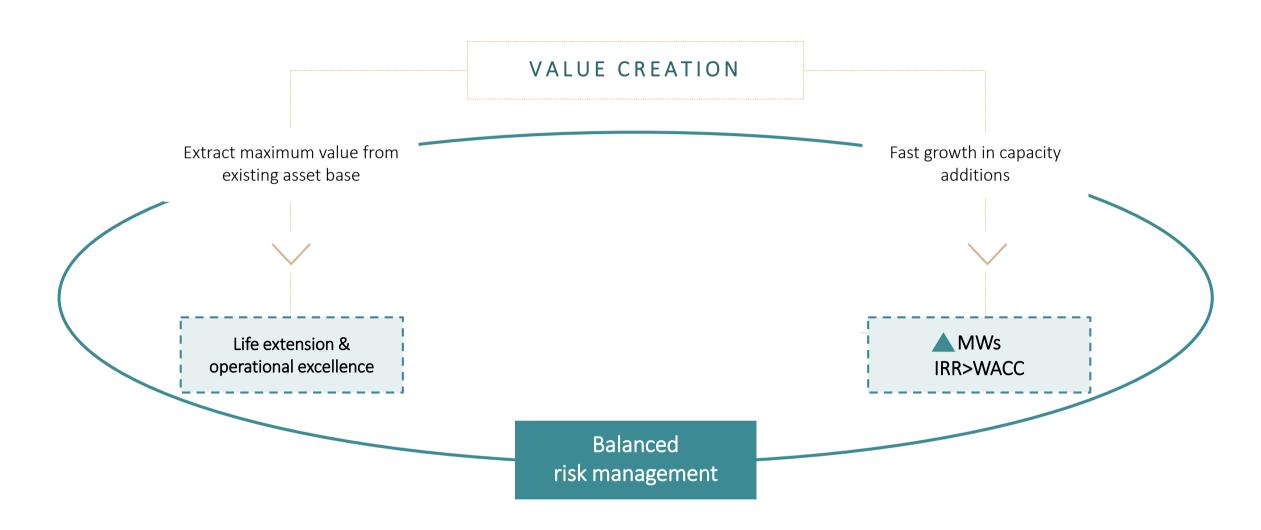
Our experience and in-house development, construction, operational and life extension capabilities allow for **Levelised Cost of Energy optimization** \approx **\psi12-15%**Further value creation underpinned by energy management capabilities



VALUE CREATION STRATEGY

Key value drivers: life extension & profitable growth

Balanced risk management underpinned by major value creation from life extension of existing asset base, which also enables targeting for profitable growth with higher returns





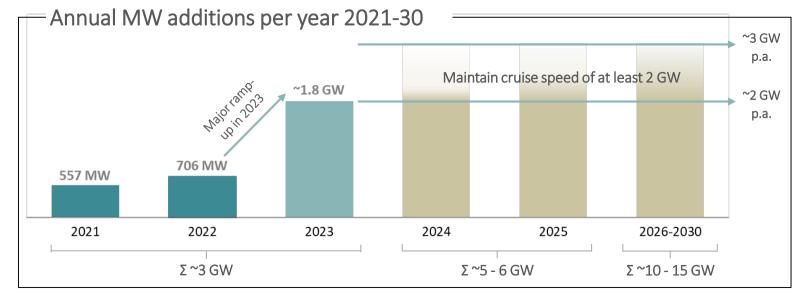
ENERGY TRANSITION GROWTH OPPORTUNITY

DECARBONIZATION TARGETS AND WIDER INDUSTRY FUNDAMENTALS ARE DRIVING AN UNPRECEDENTED GROWTH IN RENEWABLES WORLDWIDE

- CO2 emissions reductions globally by 2050 and strong governmental support
- Wind and Solar PV technologies fully proven, competitive and integrated into mainstream electricity systems
- Overall energy demand and electrification is expected to increase
- Policy trends (i.e. IRA) are a very strong tailwind for the industry despite well-identified bottlenecks such as permitting

SOLID AND VISIBLE PIPELINE TO DRIVE AMBITIOUS GROWTH PLAN

- Aspiration to do 2GW at least in coming years and objective underpinned by 38 GW of pipeline well diversified
- Increase in the pipeline in both wind and solar as well as new technologies (BESS, offshore, green hydrogen)
- > Financial discipline at the centre capacity additions conditional on project return environment and preservation of investment grade rating
- Selective approach to growth opportunities underpinned by long-standing presence and capabilities in a wide range of key geographies



Illustrative geographical breakdown RoW RoW US Other Americas Capacity Installed Australia additions capacity 2025 2021-25 Americas Australia Spain Spain 16



03

INFRASTRUCTURE



INFRASTRUCTURE - Global leader in transformative Infrastructure projects

Differentiation through specialization and ground-breaking use of technology, providing innovative, sustainable and impactful solutions globally

CONSTRUCTION

- > Specialist in large civil construction projects with core capabilities particularly in rail, tunnels, bridges, ports, hydro, and Industrial high-tech turnkey projects
- Australia being our main market
- Increasing weighting of collaborative contracts

CONCESSIONS

- > Established player in the PPP infrastructure market
- > Transport and social infrastructure as core sectors
- Young portfolio following recent asset rotation

WATER

- > Global leader in reverse osmosis desalination: 6.5x less GHG than traditional thermal technologies
- Specialist in D&C of large water treatment facilities
- Management of entire water cycle
- > Strong presence in Middle East

URBAN & ENVIRONMENTAL SERVICES

> Collection, treatment and recycling of solid urban waste, cleaning of public infrastructures

MAXIMISING OUR CONTRIBUTION TO THE SUSTAINABLE TRANSITION

2022 Revenues by region



2022 Backlog by region

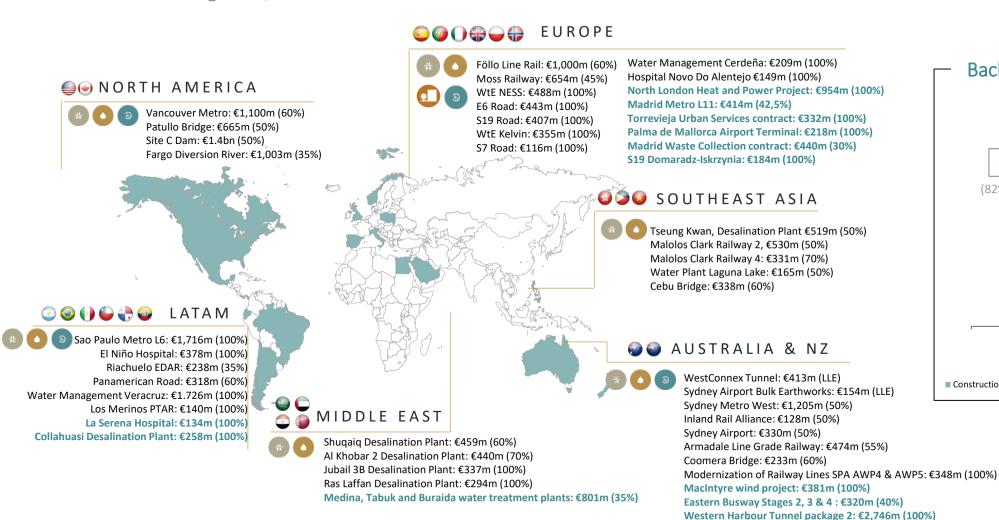


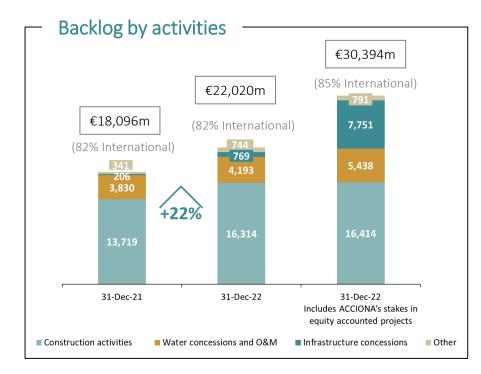


INFRASTRUCTURE BACKLOG: €22,020m at Dec 2022

Modernization of Railway Lines SPA AWP6: €198m (100%)

Record backlog ever, with Australia & New Zealand as ACCIONA's main Infra markets









Concessions



W

U E

Urban & Environmental Significant new project additions 2022
Services



INFRASTRUCTURE MARKET & PUBLIC INVESTMENT PLANS

The infrastructure market is confirming its recovery after Covid-19, with investment levels similar to those of 2019 and the expectation that the growth path will continue thanks to the many investment plans underway in different regions.

North America



Bipartisan Infrastructure Law (~\$1,2tr 2022-2030, of them ~\$196bn invested in 2022). In addition, state investments as the Unified Transportation Program in Texas (~\$85bn 2022-2032)



Investing in Canada Plan (~\$180bn 2016-28, remaining investing \$51bn). Additionally, regional investment programs as the Quebec Infrastructure Plan (~142bn\$\$ 2022-2032)

Europe



NextGen Funds (€800bn 2021-27, of which €116bn already invested)



National Plan for Transport Infrastructure (~€85bn 2022-2033)



Industrial Plan of the National Railway Company (Gruppo FS) (~€190bn 2022-2031)

Infrastructure Market⁽¹⁾ (2019-2026E; \$ billions; % CAGR) -0,1% 2.094 2.088 2.088 2.022 2026E

Australia & NZ



Australian Federal Budget (~\$120bn 2022-2032 for transport infrastructure)

*

New Zealand New Zealand National Budget (~\$39,2bn 2022-2026 for transport infrastructure)

Others



Ministry of Environment, Water & Agriculture (~\$10,6bn 2023-2025)

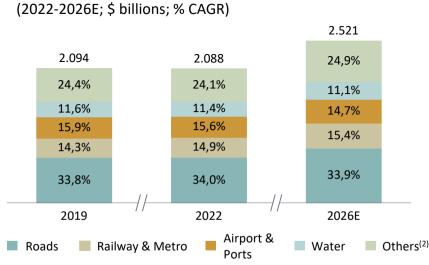


Sustainable Infrastructure National Plan for Competitiveness (~\$38,6bn 2022-2025). In addition, National Plan for Sanitation (~\$10,6bn 2022-2055)



Build, Better, More (~\$20bn 2022-2028)

Detailed infrastructure market by project type⁽¹⁾



Source: Global Data; Use \$ as reference currency for non-European countries;

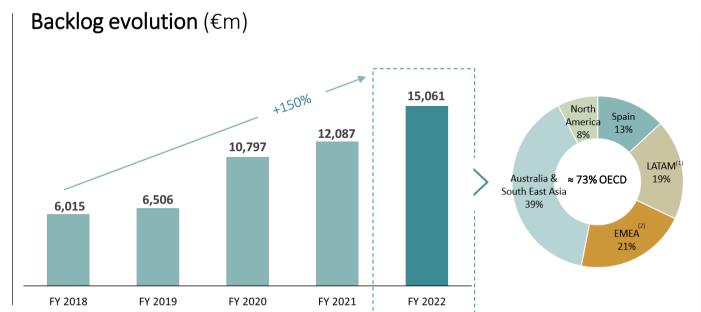


CONSTRUCTION

Specialized in large highly-complex construction projects

Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Revenues	4,560	3,626	934	25.8%
EBITDA	227	163	64	39.4%
Margin (%)	5.0%	4.5%		



- ✓ Increasing demand for large and complex infrastructures worldwide and few players with skills and size to address it
- √ High-quality geographically diversified and largest ever orderbook
- ✓ Increasing weighting of collaborative contracts; with 63% of the backlog with some kind of price protection clauses (c80% of contracts in Australia under alliances terms)
- ✓ Australia is ACCIONA's main construction market recent award of the largest contract in the company's history (WHT)
- Current environment of increased costs for construction materials and logistics considered in recent bids and ongoing projects



2. Spain not included

Mexico included



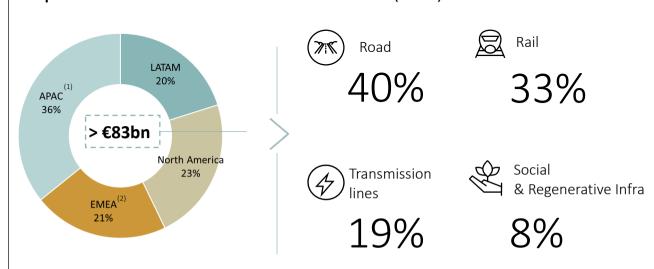
CONCESSIONS

Focus on sustainable greenfield concessions with low demand risk

Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Revenues	52	53	-1	-1.8%
EBITDA	37	46	-9	-18.8%
Margin (%)	71.5%	86.5%		

Pipeline - Total Investment breakdown (€bn)



- ✓ Focus on sustainable greenfield investments that can provide future steady cashflows, leveraging on the group's technical and financial capabilities
- ✓ Proven successful asset rotation strategy: €484m assets sold in 2020/2021 implying a 2.2x multiple of invested capital and a double digit average equity IRR; Windsor Parkway sold in 2022 at >5x equity invested and double digit IRR
- ✓ 12 concession assets in Spain, Brazil, the US, Australia, New Zealand, Mexico and Peru with €184m equity invested at December 2022 at book value
- ✓ Main projects:



Linha 6 Underground

Construction of civil works and systems, provision of rolling stock, operation, conservation, maintenance and expansion of public transport services of Linea 6 - Laranja of Metro de Sao Paulo. 2020-2044



Fargo Canal

Design, construction, operation and maintenance of a 48km (30 mile) flood prevention canal between Fargo (North Dakota) and Moorhead (Minnesota) 2021-2056



Hospital La Serena

Design, construction, equipment and O&M of the hospital (668 beds) 2022-2042

✓ Pre-qualified bids for projects pending award with total associated investment of over €11.5bn in Australia, Chile, USA and Peru

1. Includes Asia, Australia & New Zealand

Includes Spain



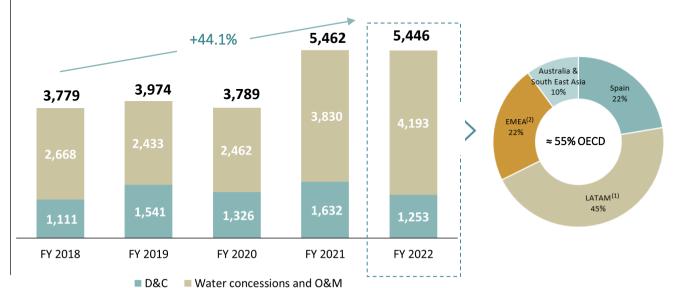
WATER

Specialist in D&C of large water treatment facilities and Management of entire water cycle

Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Revenues	1,272	1,052	220	20.9%
EBITDA	89	100	-11	-11.2%
Margin (%)	7.0%	9.5%		

Backlog evolution (€m)



- ✓ World largest desalination company by cumulative capacity in the last 10 years
- ✓ Global leader in reverse osmosis desalination: 6.5x less GHG than traditional thermal technologies
- ✓ Present in Design & Construction (D&C) as well as in Operation and Maintenance (O&M), including the management of the integrated water cycle
- ✓ Significant presence in Middle East (Saudi Arabia, UAE and Qatar) which accounts for 51% of revenues
- ✓ Increasing weighting of long-term oriented revenues, with O&M contracts and water concessions accounting for 77% of the water backlog at December 2022



Mexico included



04

OTHER ACTIVITIES



OTHER ACTIVITIES OVERVIEW

PROPERTY DEVELOPMENT

A unique player specialized in high value-added development projects with innovative sustainable solutions



✓ 617 units delivered in 2022

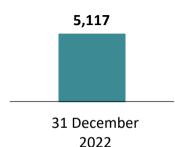
OTHER

- √ 1,473 units pre-sales backlog
- ✓ Land bank to develop >7,000 units
- Strong focus in build to rent (BtR)

BESTINVER

Leading independent provider of comprehensive financial services

Assets Under Management (€m)

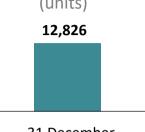


- ESG factors fully integrated into the investment process across Bestinver funds
- ✓ Growth in alternative funds Bestinver Infra Fund
- ✓ Launch of a real-estate investment area

ELECTRIC MOBILITY

Silence: Leading European manufacturer of electric motorcycles

Vehicles sold (units)



31 December 2022





FACILITY SERVICES

€426m 2022 Revenues AIRPORT SERVICES



128,988
Weighted flights

ACCIONA CULTURA



199 events

48 clien

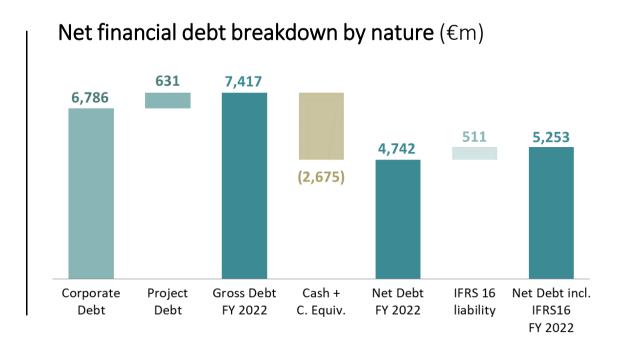


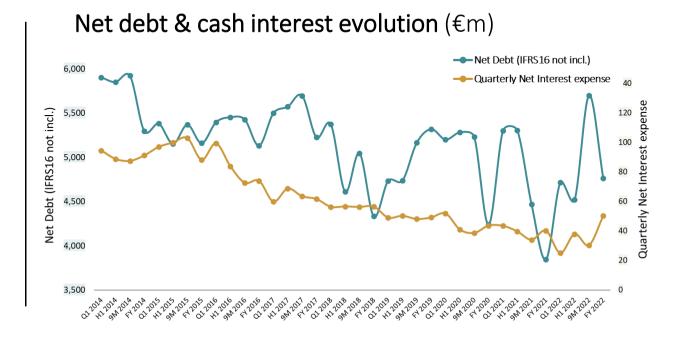
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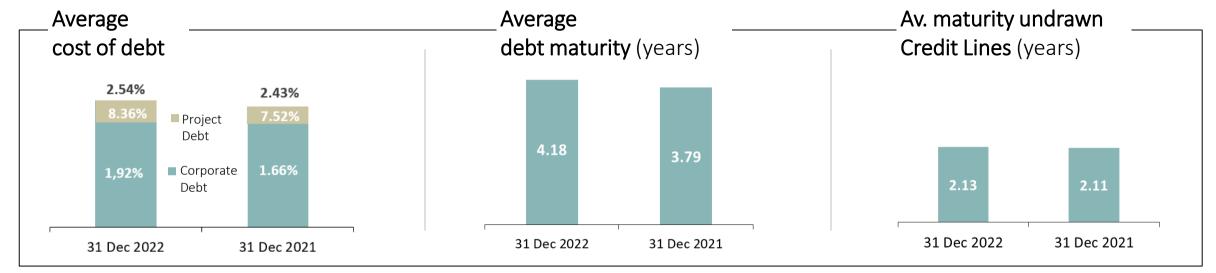
FINANCING



NET FINANCIAL DEBT



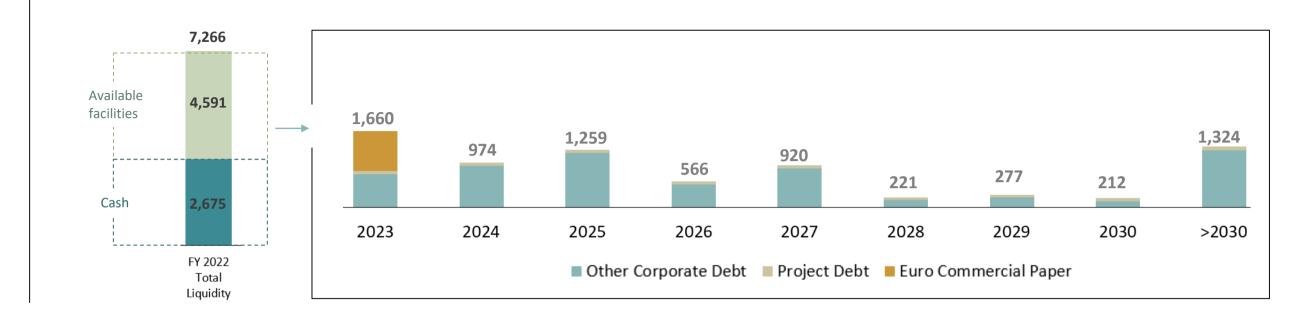




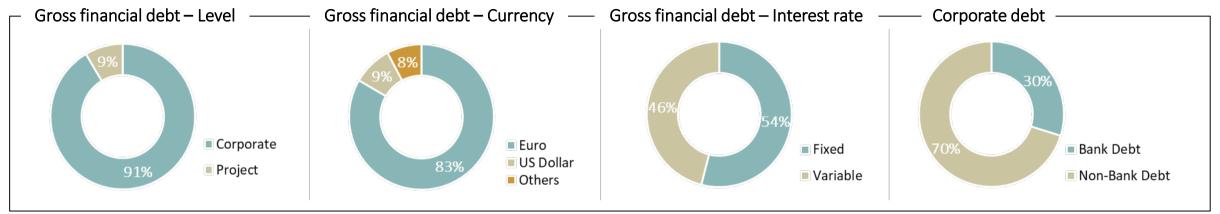


DEBT MATURITY & BREAKDOWN

Liquidity and gross debt maturity schedule (€m)

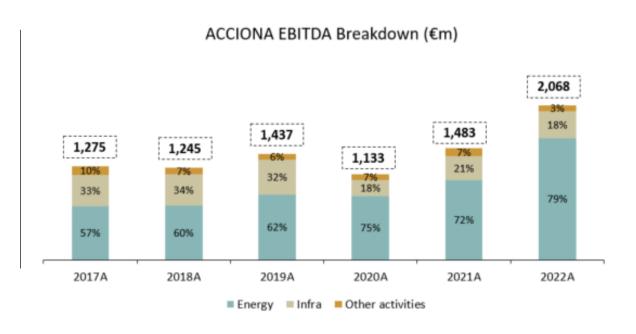


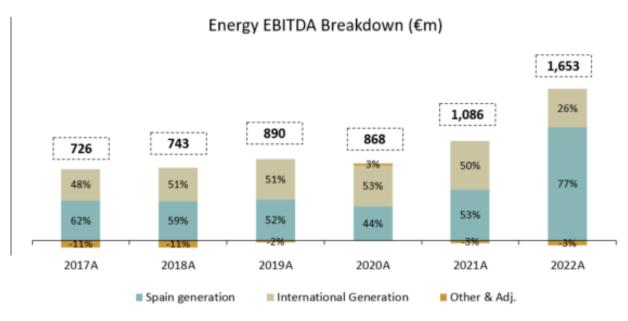
Debt breakdown by nature

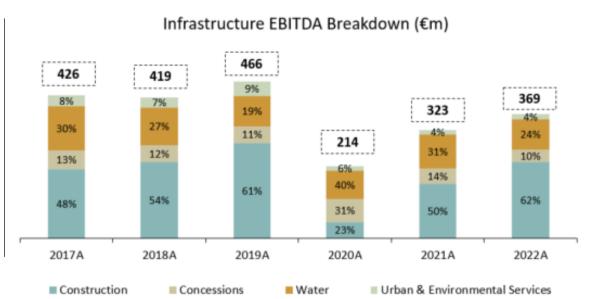


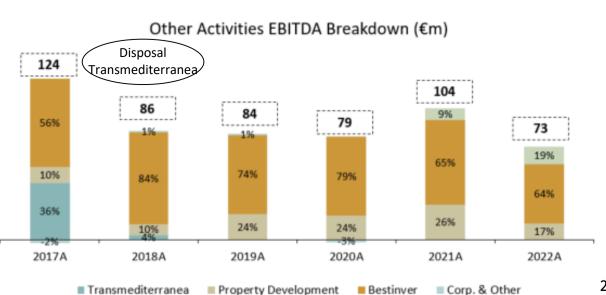


KEY FIGURES - EBITDA EVOLUTION (2017 - 2022)





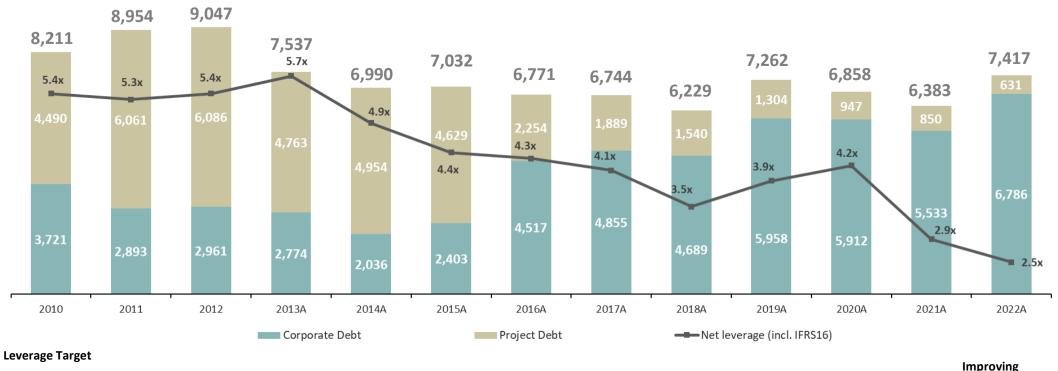






LEVERAGE EVOLUTION (2010 - 2022)

Gross debt (€m)



4.5 - 4.0x

Below ≤ 4.0x

Investment **Grade Profile**

2010-2012: leverage > 5x net debt/EBITDA

2013: 5.7x leverage (regulatory reform in Spain) implemented plan (incl. cancellation of dividend) to reduce leverage to 4.5-4.0x

2017 -2022:

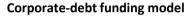
- **2019:** Includes IFRS16 impact
- 2020: Affected by Covid-19 Pandemic -Pandemic Protection Plan included halving the dividend payment, asset disposals, and capex management
- 2021: Recovering from Covid-19 Pandemic & cash-proceeds from **ACCIONA Energía IPO**
- **2022:** Increased investment effort mostly related with Energy but leverage reduced to 2.5x

Project-debt-dominated balance sheet

Corporate debt:

- At the operating company level
- Exclusively bank debt
- Bilateral loans & lines

No cash pooling



No structural subordination – no debt in operating companies

Capital markets funding & diversification – ECP, EMTN, Schuldschein...

Bank debt & credit lines mostly through 5-y syndicated facilities

Regional cash pooling & regional syndicated funding

DBRS credit rating



07

ESG AT THE HEART OF OUR STRATEGY

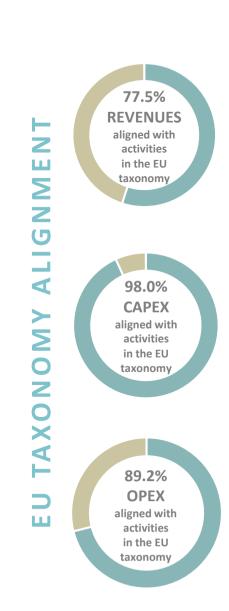


ACCIONA- THE FIRST COMPANY OF A NEW SECTOR

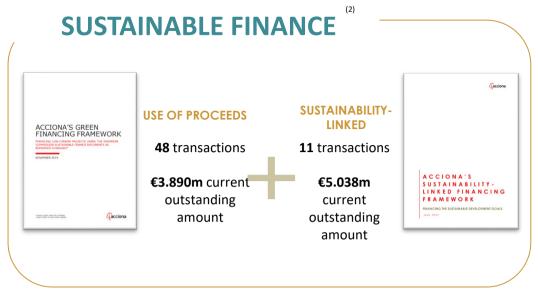
SUSTAINABLE SOLUTIONS TO DESIGN A BETTER PLANET

ACCIONA is a company operating in a new sector that focuses its strateay and solutions on the needs and opportunities for the development of the sustainable gaenda defined by the SDGs and the conversion to a low-carbon economy.

- **Energy:** The company owns and operates renewable energy assets such as onshore wind, photovoltaic, biomass, hydroelectric and solar thermal power facilities
- **Transport:** ACCIONA constructs and operates infrastructure for passenger and cargo transport.
- Water: The company designs, builds and operates drinking water treatment plants, wastewater treatment plants, tertiary treatments for reuse and reverse osmosis desalination plants.
- Cities: ACCIONA provides response to some of city's challenges such as waste management, electric and shared mobility, revitalizing of urban spaces and increasing green areas.
- **Social:** The company develops infrastructure solutions for healthcare, education and cultural engineering, as well as for the preservation and cleanliness of the natural environment.
- Real estate: ACCIONA's real estate activity focuses on the development and management of real estate complexes.







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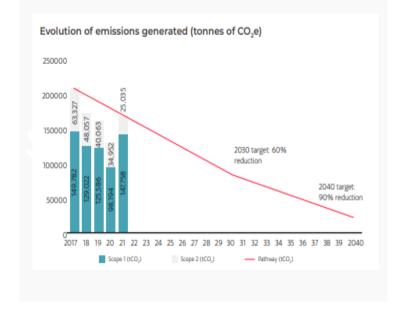


SUSTAINABILITY - LEADING INTO THE NEXT FRONTIER

AMBITION

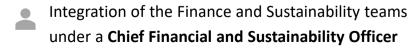
DECARBONIZATION

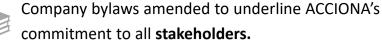
- SBTi Objective: Reduce scope 1 and 2 emissions by 60% in the period 2017-2030, in line with the 1.5° scenario.
- Also, a 47% reduction in Scope 3 emissions from the period 2017-2030.
- ACCIONA commits to keep an average above 90% of its eligible Capex aligned with the EU Taxonomy in the period 2022 2025.



ACTION

GOVERNANCE





Financial and non-financial governance integration - accountable to the **Audit and Sustainability Committee** of the Board of Directors.



Sustainability KPIs linked to Executive Directors' remuneration.

SUSTAINABILITY MASTER PLAN 2025

PEOPLE CENTRIC

Special focus on developing the social dimension

INTEGRATE TO TRANSFORM

Capable of creating a sustainable

difference in each project

PLANET POSITIVE

Beyond net-zero, a positive impact on natural capital

EXPONENTIAL LEADERSHIP

We are not neutral — we pursue a

purpose

The four pillars of the SMP 2025 have more than **80 levers** of action. In 2021, 33% of the levers were totally activated

ACCOUNTABILITY

TRANSPARENCY

SUSTAINABILITY REPORT



INTEGRATED ANNUAL REPORT



OTHER REPORTS

- TCFD report
- Sustainable Finance Report
- Corporate Governance Report
- Remunerations Directors Report





09

APPENDIX - FY 2022 RESULTS



FINANCIAL RESULTS HIGHLIGHTS - FY 2022

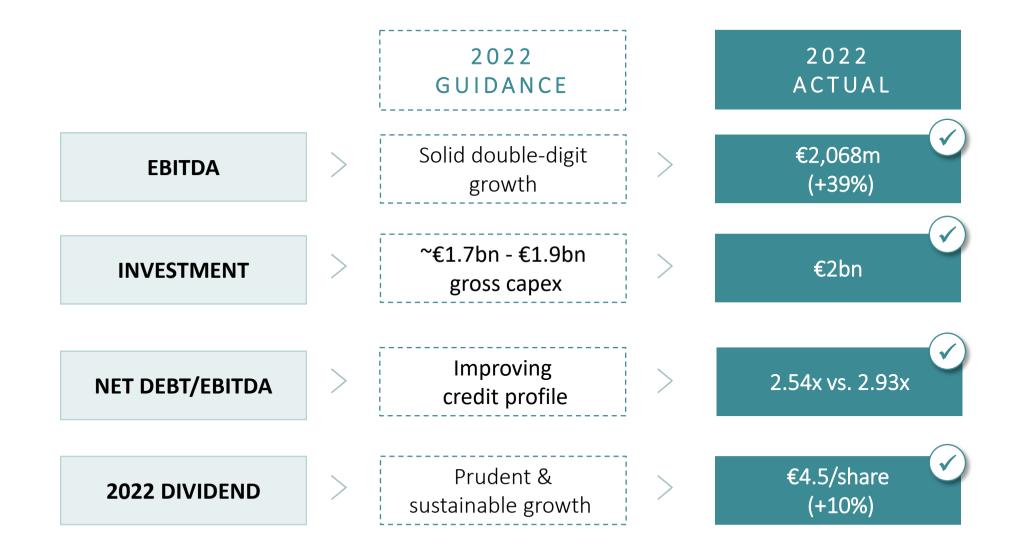
		FY 2022 (€m)	% Chg. vs FY 2021		FY 2022 (€m)	FY 2021 (€m)
}	Revenues	11,195	38%) Net Investment Cashflow	2,004	20
>	EBITDA	2,068	39%			
>	EBT	869	51%		FY 2022 (€m)	FY 2021 (€m)
	of which Nordex contribution	-194		Net Financial Debt	5,253	4,344
}	Attributable net profit	441	33%) NFD/EBITDA	2.54x	2.93x

[✓] Strong financial performance driven by Energy - despite low output - and Infrastructure - despite inflationary pressures
✓ Increased investment effort mostly in Energy and in Nordex

[✓] Comfortable balance sheet position with a reduction of the NFD/EBITDA ratio



EXCEEDING 2022 GUIDANCE





ESG RESULTS HIGHLIGHTS FY 2022

Key ESG indicators

People	FY 2022	FY 2021	% Chg
Average Workforce (FTE)	45,892	41,664	10.1%
Executive and manager women (%)	22.2%	21.7%	+0.5ր
Workforce with disabilities in Spain (%)	4.4%	4.0%	+0.4p
Accident frequency index - employees and contractors	1.9	2.1	-9.5%
Accident severity index - employees and contractors	57.4	61.0	-5.9%
Social Impact Management projects (no.)	253	204	24.0%
Planet	FY 2022	FY 2021	% Chg
CAPEX aligned with the low-carbon taxonomy (%)	97.96%	93.15%	+4.8p
Renewable production (GWh)	23,910	24,541	-2.6%
Avoided emissions (CO₂ million ton)	13.2	13.4	-1.09
Generated scope 1+2 emissions (tCO₂e)	167,173	172,792	-3.3%
Generated scope 3 emissions (tCO₂e)	2,764,889	2,436,684	13.5%
Renewable and recycled resources (%)	9%	27%	-18.0p
Waste to landfill (million ton)	2.2	1.1	100.09
Recovered waste (%)	77%	87%	-10.0p
Water consumed (hm³)	6.8	5.0	36.0%
	1.2	1.0	11.79

ESG highlights

- Articulation of a new Purpose, Promise and Principles that summarizes the why of our actions: to challenge the present to make the future possible
- ACCIONA is included in the S&P Dow Jones Sustainability World Index
- Positive positioning of ACCIONA Energía in the ESG Universe: MSI (AAA), S&P (90), Sustainalytics (10.7 low risk), CDP (A List), inclusion in the S&P yearbook
- Reduction of emissions 2017-2022 in line with the objective based on science and aligned with the Paris Agreement (objective of 1.5°C), despite the significant increase in activity. Decarbonization fund with 17 initiatives in progress
- Approval of the Corporate Standard for the Internal Control System for Social Safeguards (SCISS) to promote a culture of compliance in the area of human rights in all activities
- Development of ESG syndicated loan structures based on an innovative "double impact" scheme linked to the achievement of sustainability objectives

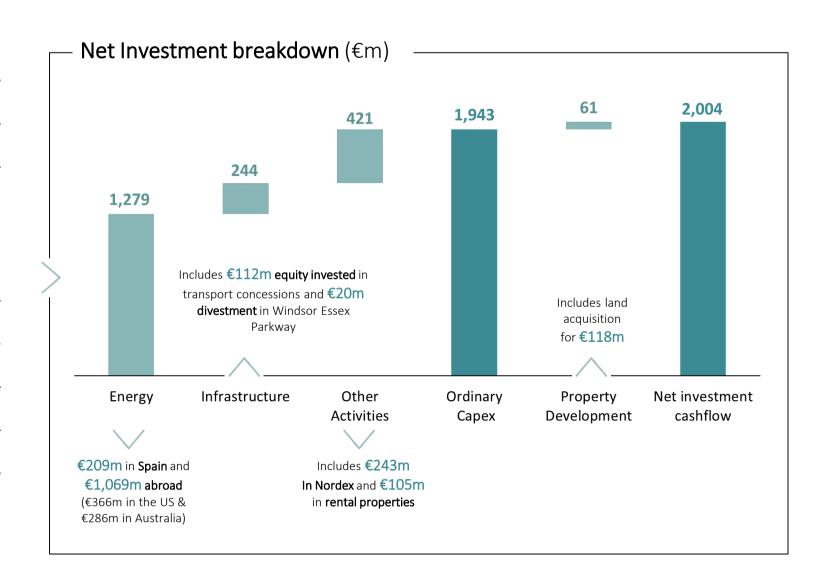
Evolution of key ESG indicators

- Emissions: the reduction of Scope 2 has been possible thanks to the acquisition of electricity from renewable sources
- Renewable resources: decrease due to the completion of Western Sydney Airport, where waste reuse was high
- Waste to landfill: increase in projects where the recovery of waste is unfeasible and scope of the L6Project
- Water: increase in use and production due to the entry into operation of Gabal El Asfar (treatment plant in Egypt)



INVESTMENT BY DIVISION

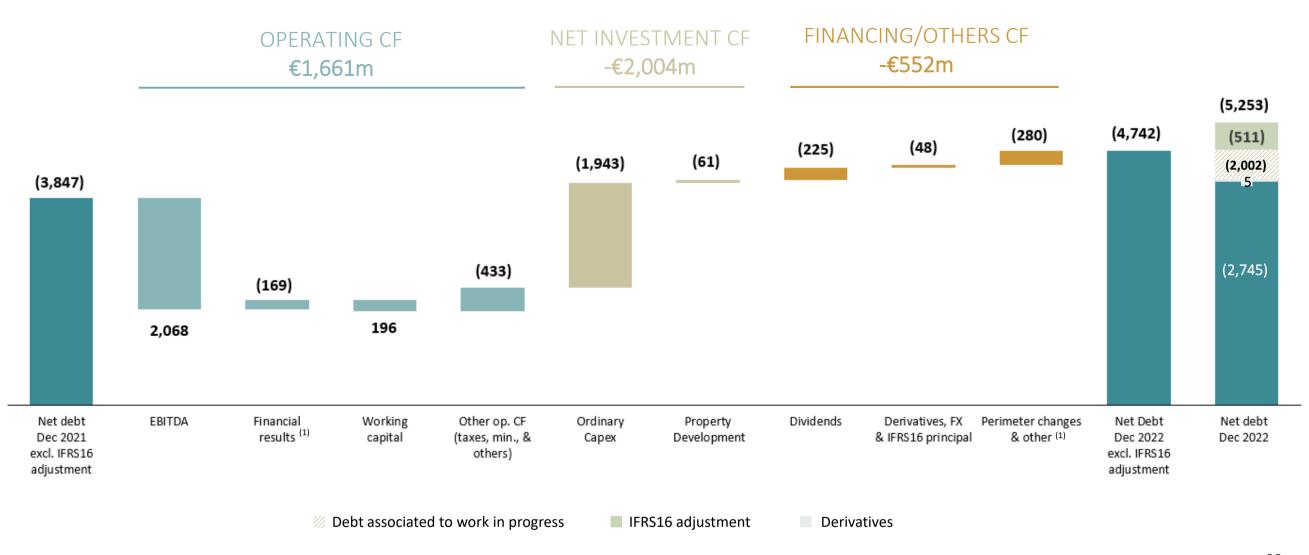
(Million Euro)	FY 2022	FY 2021
Energy	1,279	819
Infrastructure	244	185
Construction	128	127
Concessions	92	8
Water	14	41
Urban & Enviromental Services	10	9
Other Activities	421	316
Ordinary Capex	1,943	1,320
Property Development	61	224
Divestments	0	-1,523
Net investment cashflow	2,004	20





NET DEBT EVOLUTION

Net debt reconciliation FY 2022 (€m)





ACCIONA ENERGÍA

Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg. (€m)	Chg. (%)
Generation Spain	1,555	799	756	94.6%
Generation International	685	718	-33	-4.6%
Intragroup adjust., Supply & Other	2,111	956	1,155	120.9%
Revenues	4,351	2,472	1,878	76.0%
Generation Spain	1,272	573	698	121.9%
Generation International	436	542	-106	-19.5%
Intragroup adjust., Supply & Other	-55	-29	-26	90.4%
EBITDA	1,653	1,086	567	52.2%
Generation Margin (%)	76.2%	73.5%		

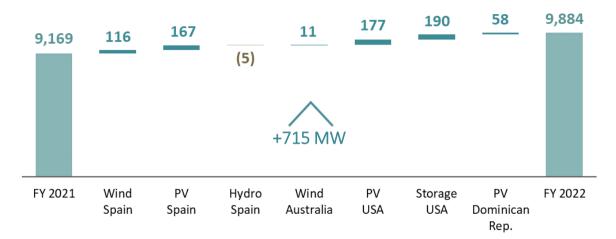
Consolidated production variation (GWh)



Key highlights FY 2022

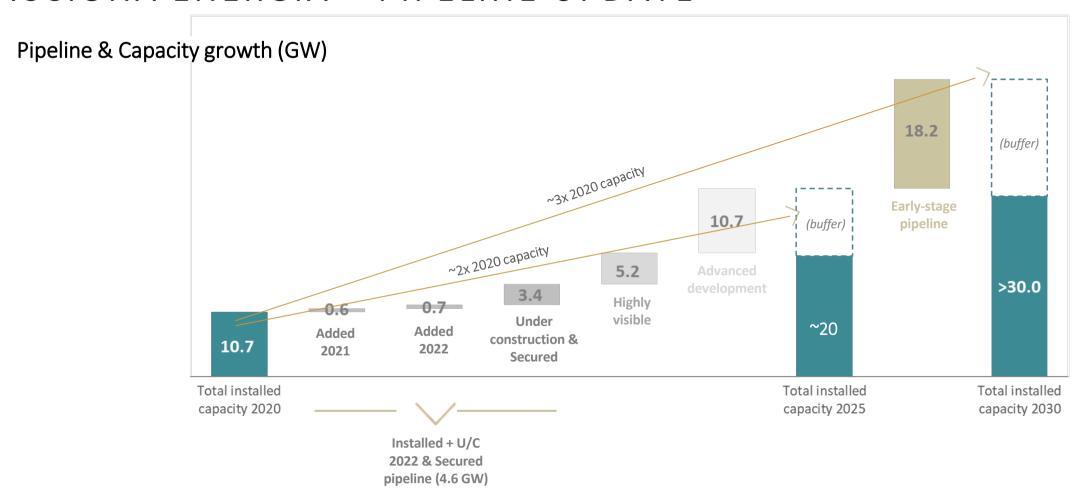
- Strong financial performance in FY 2022 despite low output, supported by a high energy price environment, an effective energy management and the stability of the financial costs
- 76.0% growth in revenues and 52.2% increase in EBITDA mainly driven by Spain generation and supply activities. International operations reduced its contribution mainly due to 2021 positive extraordinary impact of Texas storm and the negative evolution of Chile in 2022. Mexico & Australia improved their results
- +700MW added in 2022, including first BESS deal, and 2.2GW under construction as of December 2022, including MacIntyre in Australia (912 wind MW) and close to 1.3GW of PV in USA
- Unique balance sheet position with Net debt/EBITDA ratio at 1.22x, comfortably facing the investment needs of 2023

Consolidated capacity variation (MW)





ACCIONA ENERGÍA - PIPELINE UPDATE



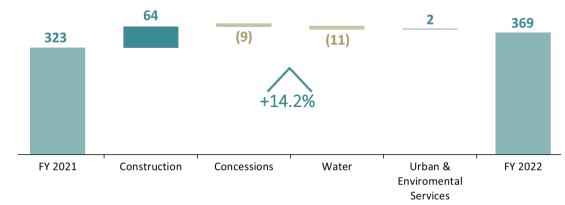
- ✓ Dynamic, diversified & efficient pipeline optimised for delivery of ambitious long-term growth goals
- ✓ Total pipeline of 38 GW with 19 GW of more mature development projects + 18 GW of early-stage pipeline
- ✓ Increase in the pipeline in both wind and solar as well as new technologies (BESS, offshore, green hydrogen)

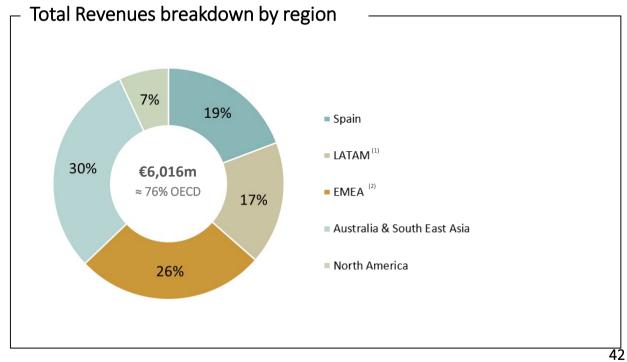


INFRASTRUCTURE

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%
Construction				
Revenues	4,560	3,626	934	25.8%
EBITDA	227	163	64	39.4%
Margin (%)	5.0%	4.5%		
Concessions				
Revenues	52	53	-1	-1.8%
EBITDA	37	46	-9	-18.8%
Margin (%)	71.5%	86.5%		
Water				
Revenues	1,272	1,052	220	20.9%
EBITDA	89	100	-11	-11.2%
Margin (%)	7.0%	9.5%		
Urban & Environmental Services				
Revenues	148	165	-17	-10.3%
EBITDA	15	14	2	10.9%
Margin (%)	10.4%	8.4%		
Revenues Consolidation Adj.	-16	-26	10	37.3%
Total Infrastructure				
Revenues	6,016	4,870	1,146	23.5%
EBITDA	369	323	46	14.2%
Margin (%)	6.1%	6.6%		

EBITDA evolution (€m)





Mexico included

Spain not included



CONSTRUCTION

Strong growth in revenues and profitability despite a challenging input cost environment

Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Revenues	4,560	3,626	934	25.8%
EBITDA	227	163	64	39.4%
Margin (%)	5.0%	4.5%		

Backlog evolution (€m) 15.061 North America 12.087 10,797 I ATAM Australia & ≈ 73% OFCD South East Asia 6,506 6.015 EMEA[°] 21% FY 2018 FY 2019 FY 2020 FY 2021 FY 2022

- +25.8% growth in revenues, operations being particularly strong in Australia, Spain,
 Brazil and Canada
- Australia remains as ACCIONA's main construction market, accounting for 34% of construction revenues in FY 2022. Brazil represents 9% of the total, driven by the construction works at Linha 6 underground, in Sao Paulo
- 5.0% construction EBITDA margin, vs 4.5% in FY 2021, driven by the growth in international markets and the execution of large and capital-intensive projects
- Award of the largest construction contract in ACCIONA's history, the Western Harbour Tunnel, in Sydney, for €2,746m
- Consolidating our presence in Nordic countries, with our first contract in Finland



Mexico included

² Spain not includ



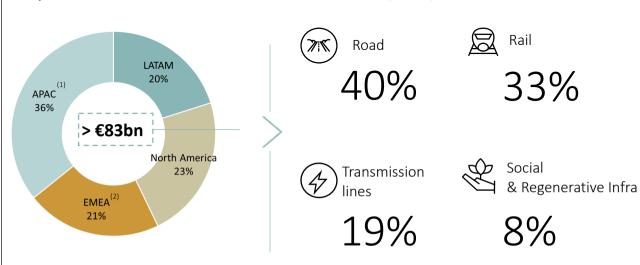
CONCESSIONS

Focus on sustainable greenfield concessions with low demand risk

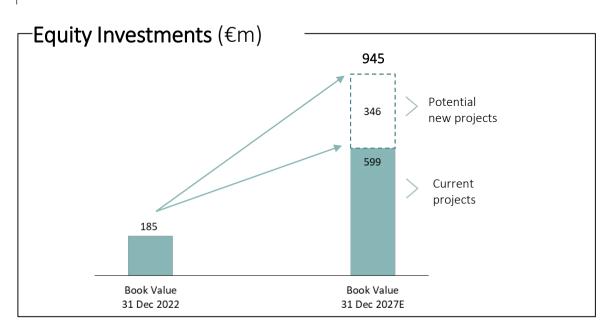
Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Revenues	52	53	-1	-1.8%
EBITDA	37	46	-9	-18.8%
Margin (%)	71.5%	86.5%		

Pipeline - Total Investment breakdown (€bn)



- YoY growth rates distorted by the assets sold during 2021
- Financial close of the long-term non-recourse financing for LINHA 6 of Metro de São Paulo, in Brazil, being the first of its kind and size in the country
- €112m equity invested in concessions in 2022, mainly in Linha 6
- Awarded the first two transmission line concessions in Peru
- Pre-qualified bids for projects pending award with total associated investment of over €11.5bn in Australia, Chile, USA and Peru, including the first Australian transmission line mega-PPP (Central West Orana, in New South Wales) with total investment of more than AUD 3bn



^{1.} Includes Asia, Australia & New Zealand

Includes Spain



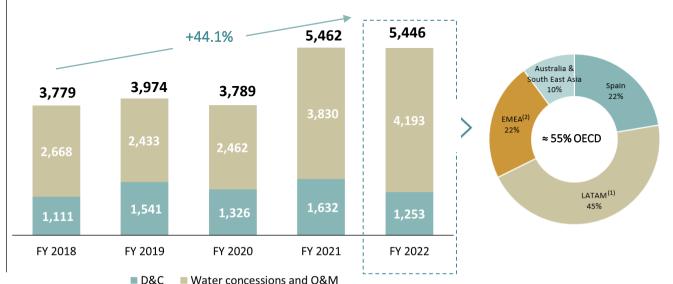
WATER

Increasing weighting of long-term oriented revenues supported by O&M contracts

Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Revenues	1,272	1,052	220	20.9%
EBITDA	89	100	-11	-11.2%
Margin (%)	7.0%	9.5%		

Backlog evolution (€m)



- +c.21% increase in revenues, with strong growth both in Design & Construction (+19% yoy) and Operation & Maintenance (+26% yoy)
- Significant presence in Middle East (Saudi Arabia, UAE and Qatar) which accounts for 51% of revenues
- Some EBITDA margin erosion due to higher energy costs and margin adjustments
- Increasing weighting of long-term oriented revenues, with O&M contracts and water concessions accounting for 34% of revenues and 77% of the water backlog
- €148m book value of the equity invested in water concessions and O&M contracts at December 2022



Mexico included

⁴⁵

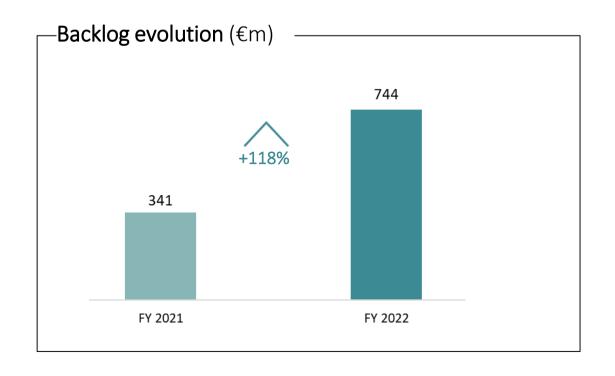


URBAN & ENVIRONMENTAL SERVICES

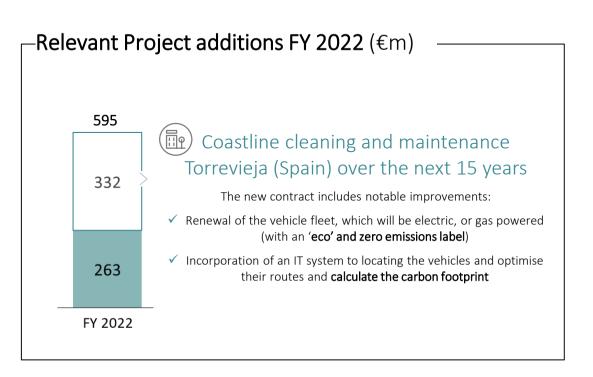
€744m orderbook, +118% yoy, providing high long-term visibility

Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Revenues	148	165	-17	-10.3%
EBITDA	15	14	2	10.9%
Margin (%)	10.4%	8.4%		



- YoY growth rates distorted by perimeter changes (healthcare & energy efficiency)
- Like-for-Like, Urban & Environmental Services revenues grew by 21.8% versus December 2021 driven by street cleaning and waste collection contracts awarded in 2021
- Strong growth in backlog (+118% versus December 2021) which, implying 5 years of revenues, provides high long-term visibility





OTHER ACTIVITIES

Margin (%)

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Property Development				
Revenues	247	190	58	30.5%
EBITDA	13	27	-15	-53.4%
Margin (%)	5.2%	14.4%		
Bestinver				
Revenues	101	128	-27	-21.0%
EBITDA	47	67	-20	-30.4%
Margin (%)	46.2%	52.4%		
Corp. & other				
Revenues	834	738	97	13.19
EBITDA	14	9	5	48.9%
Margin (%)	1.7%	1.3%		
Total Other Activities				
Revenues	1,183	1,055	128	12.19
EBITDA	73	104	-30	-29.3%

6.2%

9.8%

	FY 2022	FY 2021	Chg. (%)
Property development GAV (€m)	€1,541m	€1,361m	+13.2%
Bestinver Assets Under Management (€m)	€5,117m	€7,046m	-27.4%
Corp & other	12,826	8,969	+43.0%
Silence – vehicles sold (units)	12,020	8,303	T43.070
Facility Services – Revenues (€m)	426	389	+9.4%



PROPERTY DEVELOPMENT

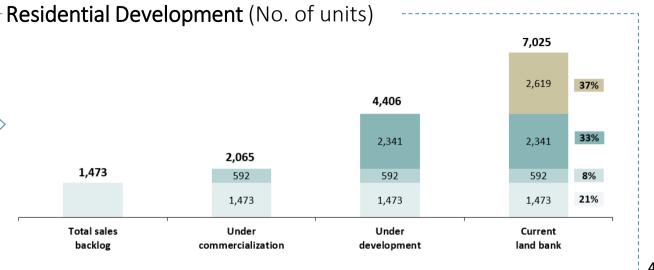
FY 2022 guidance met in terms of deliveries with a relevant weighting of BTR

Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Revenues	247	190	58	30.5%
EBITDA	13	27	-15	-53.4%
Margin (%)	5.2%	14.4%		

- Strong growth in revenues driven by the 617 units delivered in FY 2022, (versus 443 in FY 2021, +39% yoy), at an average selling price of €343k (vs €200k in FY 2021). This includes the Valdebebas BTR project, with 395 units, delivered in November
- The fall in EBITDA is due to the capital gain obtained in 2021 with the sale of a logistic project in Barcelona; excluding its impact, the underlying profitability of the housing development business remains stable
- High visibility going forward, with a pre-sales backlog at December 2022 of 1,473 units, equivalent to €467m of future revenues (ASP > €317k). 31% of the pre-sales backlog correspond to BTR
- Longer-term, we have land bank to deliver 7,025 units in the next 5 years
- €1,541m Gross Asset Value at 31 December 2022, +13% yoy; the weighting of rental properties increased to 31% of the total, due to the higher valuation of Ombú and ACCIONA Campus







BESTINVER

AUM negatively affected by performance

Key figures FY 2022

(Million Euro)	FY 2022	FY 2021	Chg.	Chg. (%)
Revenues	101	128	-27	-21.0%
EBITDA	47	67	-20	-30.4%
Margin (%)	46.2%	52.4%		

- Revenues and EBITDA fell versus the previous year due to the 27% decline in Assets Under Management (AUM), affected by the negative market evolution for equities and fixed income, negative performance of our funds and net outflows
- Average fee remains stable at 1.5%
- Positive evolution of the Bestinver Infra FCR Fund, with €240m capital commitments raised at year end, of which €203m are already invested
- Launch of a real-estate investment area, with the recruiting of a specialist team
- Negative contribution from Bestinver Securities due to especially difficult market environment for the investment banking industry





2023 OUTLOOK

EBITDA

- O ACCIONA ENERGÍA: €1.5-1.6BN DEPENDING ON POOL PRICE EVOLUTION
- REST OF THE GROUP: SOLID DOUBLE DIGIT GROWTH MAINLY DRIVEN BY CONSTRUCTION & CONCESSIONS

GROSS CONSOLIDATED CAPEX

PROFIT BEFORE TAXES

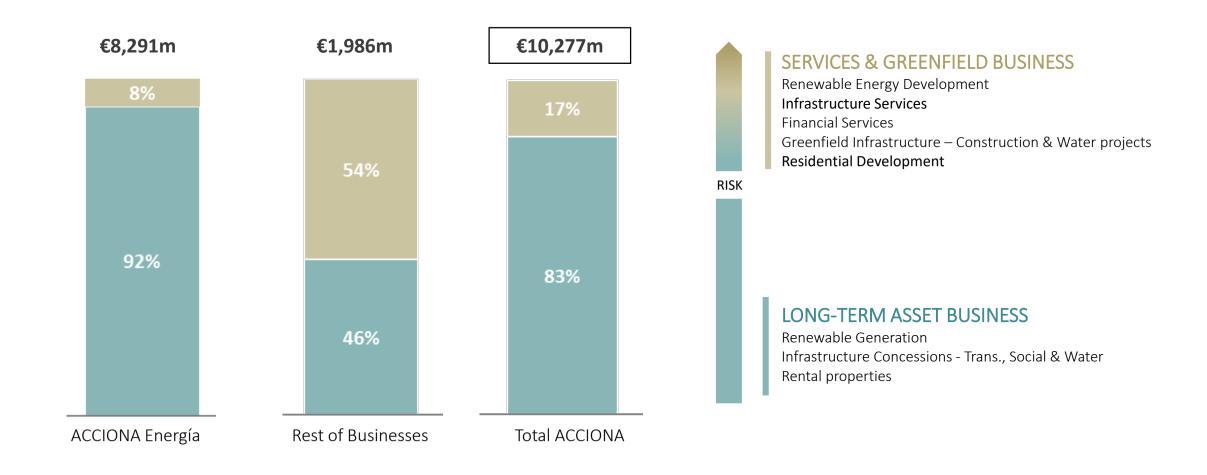
STRONG DOUBLE-DIGIT GROWTH WITH AN EXPECTED BETTER CONTRIBUTION FROM NORDEX

2022 PROPOSED DIVIDEND - PAYABLE IN 2023

O DPS €4.5, +10% VS 2021 (56% PAYOUT)



CAPITAL EMPLOYED BY TYPE OF ACTIVITY



Capital Employed does not include the stake in Nordex



ENERGY - UNDER CONSTRUCTION & SECURED PROJECTS

					MW	1		Schedule	ed MW Ad	ditions pe	er year ⁽¹	.)
Technology	Country	Asset name	% ANE stake	Total	Added 2022	Under const. Dec 2022	Start const. 2023	2023	2024	2025	2026	Details
Wind	Australia	MacIntyre Complex	70%	923	11	912		650	262			PPA with CleanCo
PV	Australia	Aldoga	100%	445			445		249	196		Private PPA
PV	USA	Red Tailed Hawk	100%	466		466		150	316			Private PPA + ITC
PV	USA	Tenaska Union	100%	415		415		415				Private PPA + ITC
PV	USA	Tenaska Madison	100%	125							125	Private PPA + ITC
PV	USA	Tenaska Fleming	100%	235							235	Private PPA + ITC
PV	USA	Fort Bend	100%	316	177	139		139				Private PPA + PTC
PV	USA	High Point	100%	127		127		127				Private PPA + ITC
Wind	Peru	San Juan de Marcona	100%	136		136		136				Private PPA
Wind	Croatia	Opor	100%	27			27		27			Croatian renewable auction
Wind	Croatia	Boraja	100%	45			45		45			Croatian renewable auction
PV	Spain	Bolarque I	100%	50	40	10		10				Spanish renewable auction
PV	Spain	Merck Distributed Gen.	100%	3	1	2		2				Private PPA
PV	Spain	Ayora	100%	86			86	86				Private PPA
PV	Spain	Escepar y Peralejo Hibridación	100%	62			62	49			13	Spanish renewable auction
Biomass	Spain	Logrosán	100%	50			50		50			Spanish renewable auction
Wind	Spain	El Camino y la Senda	100%	33			33		33			Private PPA
PV	Spain	Morellas	100%	100			100		100			Private PPA
Wind	Spain	Caballos y Hocino	100%	106			106		106			Private PPA
Total				3,749	229	2,207	953	1,764	1,188	196	373	

^{1.} Capacity constructed, not equivalent to plant COD; subject to change depending on business development progress



ENERGY - INSTALLED CAPACITY

Installed MW (31 December 2022)

	Total	Consolidated	Eq. accounted	Net
Spain	5,796	4,775	499	5,243
Wind	4,681	3,674	493	4,138
Hydro	868	868	0	868
Solar PV	186	172	6	178
Biomass	61	61	0	59
International	6,030	5,109	394	4,787
Wind	4,100	3,815	69	3,250
CSP	64	64	0	48
Solar PV	1,676	1,040	325	1,299
Storage	190	190	0	190
Total	11,826	9,884	893	10,030



ENERGY - WIND - DRIVERS BY COUNTRY

Wind prices (€/MWh) (1) and Load factors (%)

_	FY 2022		FY 2021	Chg. (%)	
	Av. price (€/MWh)	LF (%)	Av. price (€/MWh)	LF (%)	Av. price (€/MWh)
Spain Average	147.6	23.6%	89.1	24.2%	65.6%
Spain - Regulated	174.6		115.5		51.2%
Spain - Not regulated	131.4		41.8		214.2%
Canada	67.4	33.1%	64.5	30.1%	4.5%
USA (2)	37.0	22.2%	71.7	20.1%	-48.3%
India	50.8	24.6%	48.1	25.8%	5.6%
Mexico	72.5	37.5%	56.8	36.3%	27.5%
Costa Rica	86.0	52.1%	74.4	58.6%	15.6%
Australia	72.9	28.3%	52.6	30.2%	38.5%
Poland	105.5	24.7%	100.8	23.0%	4.7%
Croatia	111.0	26.7%	108.4	30.8%	2.5%
Portugal	99.1	26.3%	85.2	27.2%	16.3%
Hungary	0.0	19.3%	0.0	20.2%	n.m
Italy	276.0	17.7%	216.4	18.6%	27.5%
Chile	25.0	29.9%	49.2	31.3%	-49.2%
South Africa	84.9	25.0%	79.0	26.7%	7.5%

^{1.} Prices for consolidated MWs and do not include previous years' regularizations

^{2. 436} MW located in the US additionally receive a "normalized" PTC of \$26/MWh



ENERGY - OTHER TECHNOLOGIES - DRIVERS BY COUNTRY

Other technologies prices (€/MWh) and Load factors (%)

	FY 2022		FY 2021		Chg. (%)	
	Av. price (€/MWh)	LF (%)	Av. price (€/MWh)	LF (%)	Av. price (€/MWh)	
Hydro						
Spain	171.8	20.1%	43.2	22.7%	297.8%	
Biomass						
Spain	157.4	83.8%	140.9	83.1%	11.7%	
Solar Thermoelectric						
USA	195.3	16.5%	172.1	17.4%	13.5%	
Solar PV						
South Africa	169.8	22.0%	158.3	24.4%	7.2%	
4 Chile	25.0	24.7%	49.1	27.8%	-49.1%	
Ukraine	57.6	8.5%	134.7	10.8%	-57.2%	



CONCESSIONS - TRANSPORT & HOSPITAL CONCESSIONS BREAKDOWN

	Name	Description	Period	Country	ACCIONA	Status	Accounting method	Asset type
	A2 - Section 2	Remodeling, restoration, operation and maintenance of a 76.5km strech of an existing road between km 62 (A-2) and km 139 (border of province of Soria-Guadalajara). Shadow toll	2007 - 2026	Spain	100%	Operational	Global integration	Intangible asset
Road	Toowoomba Second Range Crossing (Nexus)	Design, construction and operation of 41km of the north ring road in Toowoomba (Queensland), from Helidon Spa to Athol, through Charlton. Availability payment (25 year operation from construction end)	2015 - 2043	Australia	20%	Operational	Equity method	Financial asset
	Puhoi to Warkworth	Finance, design, construct and maintain the new Pūhoi to Warkworth motorway. The Pūhoi to Warkworth project will extend the fourlane Northern Motorway (SH1) 18.5km from the Johnstone's Hill tunnels to just north of Warkworth	2016 - 2046	New Zealand	10%	Construction	Equity method	Financial asset
	Consorcio Traza(Tranvía Zaragoza)	Construction & operation of the streetcar that crosses the city (12.8km)	2009 - 2044	Spain	17%	Operational	Equity method	Both methods
Rail	Concessionaria Linha Universidade	Construction of civil works and systems, provision of rolling stock, operation, conservation, maintenance and expansion of public transport services of Linea 6 - Laranja of Metro de Sao Paulo.	2020 - 2044	Brasil	48%	Construction	Equity method	Financial asset
	Sydney Light Rail	Design, construction and O&M of 12km rail line from Circular Quay via George Street to Central Station crossing Surry Hills to Moore Park, Kensington, Kingsford and Randwick. It includes operation of Inner West line	2014 - 2034	Australia	5%	Operational	Equity method	Financial asset
Canal	Fargo	Design, construction, operation and maintenance of a 48km (30 mile) flood prevention canal between Fargo (North Dakota) and Moorhead (Minnesota).	2021 - 2056	EEUU	43%	Construction	Equity method	Financial asset
Port	Nova Darsena Esportiva de Bara	Construction & operation of the Roda de Bara marina. Revenues from moorings, shops & parkings (191,771m2)	2005 - 2035	Spain	50%	Operational	Equity method	n.m
ospital	Hospital de Leon Bajio	Design, construction, equipment and O&M of the hospital (184 beds)	2005 - 2030	Mexico	100%	Operational	Global integration	Financial asset
Hos	Hospital La Serena	Design, construction, equipment and O&M of the hospital (668 beds)	2022 - 2042	Chile	100%	Construction	Global integration	Financial asset
WTE	East Rockingham	Design, construction, operation and maintenance of a new transformation and waste to energy plant	2019 - 2052	Australia	10%	Construction	Equity method	n.m
Ħ	LT Reque - Nueva Carhuaquero LT Nueva Tumbes - Tumbes	Design, Build, Operate and Transfer of two transmission lines and and two new substations with the expansion of two existing substation	2022 - 2056	Peru	100%	Construction	Global integration	Financial asset



CONCESSIONS - DETAILS OF WATER CONCESSIONS UNDER IFRIC12

Name	Description	Period	Country	ACCIONA	Status	Accounting method	Asset type
EDAR 8B	Construction, operation and maintenance of the wastewater treatment plant "08B Zone" of Aragon	2008 - 2031	Spain	100%	Operational	Global integration	Intangible asset
EDAR 7B	Construction, operation and maintenance of the wastewater treatment plant "07B Zone" of Aragon	2011 - 2031	Spain	100%	Operational	Global integration	Intangible asset
IDAM Javea	Construction, operation and maintenance of the sea water desalination plant in Javea	2001 - 2023	Spain	100%	Operational	Global integration	Financial asset
IDAM Fouka	Construction, operation and maintenance of the sea water desalination plant in Tipaza	2008 - 2036	Argelia	26%	Operational	Equity method	Financial asset
IDAM Ibiza -Portmany	Reconstruction, works operation and maintenance of the sea water desalination plant in San Antonio Portmany and Ibiza	2009 - 2024	Spain	50%	Operational	Equity method	Financial asset
PTAR Atotonilco	Construction, operation and maintenance of the wastewater treatment plant in Atotonilco	2010 - 2035	Mexico	24%	Operational	Equity method	Financial asset
WWTP Mundaring	Construction, operation and maintenance of the wastewater treatment plants in Mundaring	2011 - 2048	Australia	25%	Operational	Equity method	Financial asset
PTAR La Chira	Construction, operation and maintenance of the wastewater treatment plants in La Chira	2011 - 2037	Peru	50%	Operational	Equity method	Financial asset
IDAM Arucas Moya	Extension, operation and maintenance of the sea water desalination plant in Arucas / Moya	2008 - 2024	Spain	100%	Operational	Global integration	Intangible asset
Red de saneamiento en Andratx	Construction, operation and maintenance of the wastewater treatment plants in Andratx	2009 - 2044	Spain	100%	Operational	Global integration	Intangible asset
Port City Water	Design, construction, financing, operation and maintenance of a water treatment plant and storage reservoirs in Saint John	2016 - 2048	Canada	40%	Operational	Equity method	Financial asset
Sercomosa	Public-private company whose principal activity is the water supply to Molina de Segura	1998 - 2040	Spain	49%	Operational	Equity method	Intangible asset
Somajasa	Public-private company to manage integrated water cycle of public services in some relevant Municipalities of Province of Jaen	2007 - 2032	Spain	60%	Operational	Equity method	Intangible asset
Gesba	Water supply service in Andratx and Deiá (Mallorca)	1994 - 2044	Spain	100%	Operational	Global integration	Intangible asset
Costa Tropical	Integrated water cycle service in Costa Tropical (Granada)	1995 - 2045	Spain	49%	Operational	Proportional integration	Intangible asset
Boca del Rio	Integrated water cycle of public services in Boca del Rio (Veracruz)	2018 - 2047	Mexico	70%	Operational	Global integration	Intangible asset
Shuqaiq 3	Development, design, financing, construction, commissioning, operation and maitenance of SWRO plant	2019 - 2046	Saudi Arabia	10%	Operational	Equity method	Financial asset
Veracruz	Integrated water cycle of public services and wastewater treatment in Veracruz and Medellin	2016 - 2046	Mexico	100%	Operational	Global integration	Intangible asset
Los Cabos	Contract for Engineering, executive project, procurement, construction, start-up and operation of the Desalination Plant of Agua de Mar de Cabos San Lucas, municipality of Los Cabos	2023 - 2048	Mexico	50%	Construction	Equity method	Financial asset
Madinah 3	Development, design, financing, construction, commissioning, operation and maitenance of ISTP plant	2022 - 2049	Saudi Arabia	35%	Construction	Equity method	Financial asset
Buraydah 2	Development, design, financing, construction, commissioning, operation and maitenance of ISTP plant	2022 - 2049	Saudi Arabia	35%	Construction	Equity method	Financial asset
Tabuk 2	Development, design, financing, construction, commissioning, operation and maitenance of ISTP plant	2022 - 2049	Saudi Arabia	35%	Construction	Equity method	Financial asset



SUSTAINABLE FINANCE AND RATINGS

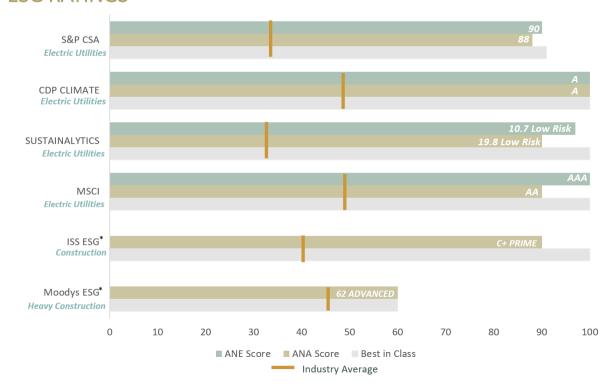
SUSTAINABLE FINANCE OPERATIONS GREEN FINANCING Active operations⁽²⁾ New or re-openings in 2022⁽²⁾ Total amount (€m) (1) 3,966 FINANCING LINKED TO SUSTAINABILITY COMMITMENTS Active Operations 11 New in 2022 9 Total amount (€m) (1) 5,038 (3)

SUSTAINABILITY PERFORMANCE TARGETS

Set out in ACCIONA sustainability-linked framework, monitored annually and the targets for 2022 have been met (4):

- Reduce scope 1 and 2 emissions by 60% in the period 2017-2030
- Maintain the Taxonomy –aligned Capex above 90% over eligible
- 57,500 hours of certified technical training for underrepresented groups
- 1,336 new households in rural areas w/access to electricity (solar kits)
- **NEW!** Develop 51 decarbonization plans to SMEs within ACCIONA value chain
- **NEW!** Spend €4.3m in low carbon/zero carbon products

FSG RATINGS



ACCIONA, member of Dow Jones Sustainability World Index

Dow Jones Sustainability World Index (DJSI World) highlights the performance of the Top 10% of the 2,500 largest companies in the Dow Jones Global Total Stock Market Index^{5M} that lead the field in terms of sustainability

ACCIONA and ACCIONA Energía included in the Sustainability Yearbook S&P Top 5%

S&P has evaluated more than 7,800 international companies from 61 business sectors, selecting the 708 best-performing companies for inclusion in the yearbook

S&P Dow Jones Indices

The Sustainability Yearbook

⁽¹⁾ For operations in currencies other than EUR, the amount is considered according to the exchange rate in force at the closing date of the year 2022.

⁽²⁾ Includes "taps

⁽³⁾ Includes the principal amount of bonds issued as well as the initial amount of loans and credit lines. The outstanding amount considering bonds issued and available limits of loans and credit lines corresponds to €3,788 million.

⁴⁾ Unless otherwise stated, the goals must be achieved by 2025.